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# A Local Economic Development Plan for Golovin 2004-2009

## Overall Golovin Development Projects 2004-9

1. New gravel source road including subsistence access
2. Construct crosswind runway
3. Own post office and zip code – zip code process
4. Complete water and sewer with more local control
5. Erosion control of beach and hills
6. Culture center
7. Head start and day care center facility
8. Feasibility studies of our fisheries
9. Small boat harbor
10. Plan to utilize vacant housing units



## **Prepared for**

Community of Golovin  
And  
Kawerak – Community Economic Development

## **Facilitated by**

Tom Okleasik, Principal  
Northwest Planning and Grants Development  
PO Box 429 / Nome, AK 99762  
(907) 443-3830 / FAX (907) 443-3845  
email: [nwpgd@gci.net](mailto:nwpgd@gci.net)



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## Background

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The Kawerak Community Economic Development program (CED) intended to work with the community of Golovin in updating its Local Economic Development Plan (LEDP). LEDPs analyze local conditions; identify problems and opportunities; and develop goals, strategies and outcomes to address community issues. The CED program contracted with Tom Okleasik, principal of Northwest Planning and Grants Development, to work with Golovin in facilitating an update to the community LEDP.

By creating a LEDP for Golovin as a community, local governments (both tribal and city) and entities (local organizations, ANCSA village corporation and community members) worked to develop a tool to identify collective community needs and strategies. The LEDP process facilitated a consolidated effort to implement development strategies that will subsequently increase cultural heritage, local employment opportunities, decrease dependency, and reduce duplication of efforts in various projects and programs. Overall, the goal is to improve the cultural, economic and social well-being of the community.

## Planning Methods

The strategic planning process was based upon (a) the Technology of Participation methods developed by the *Institute of Culture Affairs*, and (b) Denali Commission-USDA-RD-Alaska Humanities Forum *Community Strategic Plan Guide and Form* (May 2001). These combined methods are proven to be effective in encouraging full participation from diverse groups and are best applied with community based organizations.

This facilitation process was implemented among participants' first brain-storming ideas individually, then sharing and weaving ideas through group discussions, and finishing with review with the full participants confirming new resolves and decisions.

The following Foundational Values or Ground Rules were applied during each planning session:

- *Participation*: each person brings a different insight, perspective and knowledge that formulates the larger picture.

Elders

Youth

Community members

Tribal Council members

Staff: tribe, corporation, city

- *Respect*: respect and honor each person, view and ideas

Empower each other



**Figure 1: Maria Dexter & Agnes Moses at LEDP session**

- *Teamwork*: each person and role needs to work together to accomplish the goals of the community.

Sharing information and ideas

- *Creativity*: giving permission for the dialogue between the rational (mind) and intuitive (heart) perspectives.

Keep our eyes open

New ways of thinking and approaching subject

- *Action*: moving economic development towards local responsibility and accountability.

The planning process followed a three-step workshop series. Each session built upon the other and provided a comprehensive planning approach taking into account various time frames. The sessions were offered as follows:

<b>Workshop Session</b>	<b>Time Frame</b>
<p><b>Community Development Strategic Vision, Values and Goals</b>            Developed the direction for the community's strategic development with an overall vision, guiding community values, and development goals.</p>	<p>5-Years (2004-2009)</p>
<p><b>Strategic Action Plans for Community Implementation</b>            Selected priority projects and created strategic actions the community can take in the coming 5-years to begin the actions and movement upward to its vision and development goals.</p>	<p>Initial five years (2004-2009)</p>
<p><b>Funding and Land Use Considerations</b>            Identified potential funding and community investments to implement development goals. Identified potential sites for selection for projects requiring land.</p>	<p>Now (2003)</p>

## Expectations and Community Overview Data

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In beginning of the planning session, participants were asked to share their expectations for the process. The following were given:

### Planning Expectations

- Updated community LEDP document including
  - Community profiles
  - Community assessment data utilizing the Denali Commission/USDA-RD forms
  - Community vision and value statements
  - Updated community priorities for community and economic development
  - Top priority action plans for guidance in community implementation
- Applying for grants easier with planning information
- Prioritize our goals – documentation of community input to make grants and funding stronger – village involvement recognized more
- Involve the youth – to learn and our future to run Golovin and the State
- Community understands more and works together and help each other
- Update our community list
- Become more self-governed
- For all entities to realize the powers they have and duties to community
- Road map of what could be done and achieved if we work together
- Everything doesn't come all at once – takes a lot of work
- Get running water before our Elders pass on
- Get started on water, sewer and other projects
- Activities and places for our youth – e.g. after school is out
- If we work together we'll have something done
- Enforce our heritage and culture
- Document our values – what we value in our community



**Figure 2: Beach - Golovnin Lagoon**

## Current Community Data Overview

The following provides a common grounding of community data as it exists now (2003).

### Community profile

The Eskimo village of "*Chinik*" is located at the present site of Golovin. Golovin is located on a point of land between Golovin Bay and Golovnin Lagoon on the Seward Peninsula. It is 70 miles east of Nome. The village was originally settled by the Yup'ik Eskimos at the sites of *Ikfiituq* and *Atnaq*. Historical cultural influences include relationships with the *Ibaohiufmuit*, *Kauweramiut*, and *Unaligmuit* Eskimos. Athbaskans may have also been an influence with past warfare and taking of individuals.

Golovin was named for Captain Vasili Golovnin of the Russian Navy. In 1887, the Mission Covenant of Sweden established a church and school south of the current site – known as "Old Mission" (below the plant by Carolyn Island). The mission was later moved to Elim for a less windy location.

Around 1890, John and Abbott Dexter established a trading post and road house that became the center for prospecting information for the entire Seward Peninsula. When gold was discovered in 1898 at Council, Golovin became a supply point for the gold fields. Supplies were shipped from Golovin across Golovnin Lagoon and up the Fish and Niukluk Rivers to Council. A post office was opened in 1899; however, despite a long postal history, Golovin still does not have its own zip code and postal unit. Reindeer herding was an integral part of the missions in the area in the 1900s. The Chinik Eskimo Community is the traditional and first government of the Golovin area. The City government was incorporated in 1971.



**Figure 3: Dexter Road House  
built around 1890**

Today, Golovin is a blended Inupiat and Yup'ik Eskimo village with a fishing, herding, and subsistence lifestyle. 92.4% of the population are Alaska Native or part Native. During the 2000 U.S. Census, there were 54 total housing units, and 9 were vacant. 5 of these vacant housing units are used only seasonally. 55 residents were employed. The unemployment rate at that time was 3.51%, although 34.52% of all adults were not in the work force. The median household income was \$31,875 (note – includes teachers' salaries which generally do not spend their total income in the community), per capita income was \$13,281, and 4.35% of residents were living below the poverty level.

Golovin Employment Statistic based on the 2000 Census

<b>Total Potential Work Force (Age 16+):</b>	<b>84</b>
<b>Total Employment:<sup>1</sup></b>	<b>55</b>
Private Wage & Salary Workers:	18
Self-Employed Workers (in own not incorporated business):	0
Government Workers (City, State, Federal):	37
<b>Employment by Occupation:<sup>2</sup></b>	
Management, Professional & Related:	13
Service:	11
Sales & Office:	20
Farming, Fishing & Forestry:	0
Construction, Extraction & Maintenance:	6
Production, Transportation & Material Moving:	5
<b>Employment by Industry:</b>	
Agriculture, Forestry, Fishing & Hunting, Mining:	0
Construction:	4
Manufacturing:	0
Wholesale Trade:	0
Retail Trade:	9
Transportation, Warehousing & Utilities:	6
Information:	0
Finance, Insurance, Real Estate, Rental & Leasing:	0
Professional, Scientific, Management, Administrative & Waste Mgmt:	2
Education, Health & Social Services:	22
Arts, Entertainment, Recreation, Accommodations & Food Services:	0
Other Services (Except Public Admin):	3
Public Administration:	9

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<sup>1</sup> Many positions are part-time.

<sup>2</sup> The 2000 census was conducted in winter affecting the number reported (a) employed and (b) employment by industry, e.g. construction jobs available.

**There are 10 current business licenses in Golovin.**

<b>Business Name</b>	<b>Description of Business</b>	<b>SIC Codes (Primary - Secondary)</b>
Chinik Eskimo Community Store	Grocery Stores (retail)	4451 4529 5300
Golovin City Of	Leases of Real Estate	5311 6500
Golovin Native Corporation	Other Miscellaneous Store Retailers	4539 5900
Golovin Native Corporation	Cable Networks & Program Distribution	5132 4800
Golovin Native Corporation	Office Administrative Services	5611 7300
Golovin Native Corporation	Nonmetallic Mineral Mining & Quarrying	2123
Golovin Power Utilities	Electric Power Generation, Transmission & Distribution	2211 4900
Golovin Volunteer Fire Department	Limited-Service Eating Places (snack bars, cafeterias)	7222 5800
Harry V. Boone	Air Transportation Support Activities (airport runway maintenance)	4881
Olson And Sons, Inc.	Grocery Stores (retail)	4451 5300
Other: School Student Store (non-licensed as a student venture)	Retail	

Golovin's economy is based on subsistence activities, reindeer herding, fish processing and commercial fishing. 14 residents hold commercial fishing permits – note there is limited commercial fishing at the present time. The salmon fishery and reindeer herding offer some potential for cash income to augment subsistence food harvests. Fish, beluga whale, seal, caribou, moose and reindeer (owned by Tom Gray of White Mountain) are the main sources of meat.

Since there are no roads connecting the city with other areas, access to Golovin is limited to air and sea. Both scheduled and chartered flights are available from Nome. The airport was recently relocated, and a new State-owned airport with a 4,000' gravel runway is available. There is no dock; supplies are lightered from Nome and offloaded on the beach. A boat floating harbor is planned for construction by NSEDC.

The City is beginning development of a community-wide piped water and sewer system. Water is pumped from Chinik Creek, treated



**Figure 4: New Golovin airport and hangar**

and stored in tanks. Approximately 50% of households are plumbed. 28 homes currently have water delivered by truck, 27 haul their own water, and 13 collect rain water during the summer. 10 homes with septic tanks have experienced drain field failures, 25 households use honey buckets and 21 homes use pit privies (outhouses). A new 1.2-million-gallon water tank has been built. A new landfill is completed with drainage; the access road is completed. A new washeteria is also under construction.

Profile of community organizations: tribe, city, corporation, school, clinic

**Tribe** – the federally recognized tribe (traditional council) is the Chinik Eskimo Community, P.O. Box 62020, Golovin, AK 99762, Phone 907-779-2241, Fax 907-779-2829

**Village Corporation** - Golovin Native Corporation, P.O. Box 62099, Golovin, AK 99762, Phone 907-779-3251, Fax 907-779-3261

**City of Golovin** - P.O. Box 62059, Golovin, AK 99762, Phone 907-779-3211, Fax 907-779-2239. Formed as a 2nd Class City.

**Churches** – Golovin Covenant Church.



**Figure 5: City of Golovin building including the City, Corporation and Chinik offices and bingo hall**



**Figure 7: Golovin Covenant Church**



**Figure 6: Golovin Old Covenant Church building**



**Figure 8: Golovin Fire Department Building**

**Public Safety** – Volunteer Golovin Fire Department (fire protection and search & rescue). Kawerak Village Public Safety Officer Program. Alaska State Troopers.

**Utilities** - Electricity is provided by Golovin Power Utilities. Water System Operator – City of Golovin. Washeteria Operator – City of Golovin.



**Figure 9: City of Golovin shop and Power Utility plant**



**Figure 10: Golovin community water tank**



**Figure 12: Golovin Washeteria facility**



**Figure 11: Washeteria interior**



**Figure 13: New washeteria site under construction**

**Utilities (continued):** Telephone Service – Tel Alaska. Cable Provider – Golovin Native Corporation. Long-distance telephone and Internet – GCI.



**Figure 15: Golovin Tel Alaska building**



**Figure 14: Golovin GCI Dish**

**Education** - Bering Straits Schools, P.O. Box 225, Unalakleet, AK 99684, Phone 907-624-3611, Fax 907-624-3099, web: <http://www.bssd.org>. The school is attended by 50 students (all grades).



**Figure 16: Golovin School buildings-campus and playground**

Head start – operated by Kawerak.



**Figure 17: Golovin Head Start Building**

Distance delivery post-secondary education by Northwest Campus-UAF, Pouch 400, Nome, AK 99762, Phone 907-443-2201.

**Regional Native Corporation** - Bering Straits Native Corp., P.O. Box 1008, Nome, AK 99762, Phone 907-443-5252, Fax 907-443-2985, web: <http://www.beringstraits.com/>

**Housing** - Bering Straits Housing Auth., P.O. Box 995, Nome, AK 99762, Phone 907-443-5256, Fax 907-443-2160.

Golovin Community Home Buyers Association (inactive)

Housing Improvement Program – contracted under Chinik Eskimo Community

**Regional Native Non-Profits** - Kawerak, Incorporated, P.O. Box 948, Nome, AK 99762, Phone 907-443-5231, Fax 907-443-4452, web: <http://www.kawerak.org>

**Health** - Norton Sound Health Corporation, PO Box 966, Nome, AK 99762, Phone 907-443-3311, web <http://nortonsoundhealth.org/> Local health clinics includes Golovin Health Clinic.

Golovin Wellness Committee (oversees AFN wellness funding locally)

Golovin Health Board – oversee new clinic (new and still forming)



**Figure 18: Golovin Health Clinic building**



**Figure 19: Golovin clinic interior**



**Figure 20: Golovin Clinic staff - Maria Dexter & Robert Dexter**

**Community Development** - Bering Strait Dev. Council, P.O. Box 948, Nome, AK 99762, Phone 907-443-9005, Fax 907-443-2591, web: <http://www.kawerak.org>

ANICA Store Committee – under Chinik Eskimo Community

Boat Harbor Committee (consists of subsistence and commercial fishermen)

Golovin Elders Committee – under Chinik Eskimo Community



**Figure 22: Chinik store building**



**Figure 21: Chinik store interior**

**CDQ Group** - Norton Sound Econ. Dev. Corp., 601 W. 5th Ave., Suite 415, Anchorage, AK 99503, Phone 907-274-2248, Fax 907-274-2249, web: <http://www.nsedc.com>



**Figure 23: Fish rack on beach -  
Golovin is a member  
community to NSEDC**

Community projects funded and completed

Community Project Area	Description
Capital Projects and Infrastructure	<p><u>Water &amp; Sewer</u></p> <ul style="list-style-type: none"> <li>• Water Storage Tank funded by EPA - \$1,758,000</li> <li>• Village/School Water/Sewer system feasibility Study Water &amp; Sewer Planning Agreement by IHS and DEC - \$113,600</li> <li>• Water and Sewer construction funding - \$5.9 million by IHS</li> </ul> <p><u>Roads &amp; Transportation</u></p> <ul style="list-style-type: none"> <li>• 3.5 Mi. Road to Dump Landfill Road by DOT &amp; PF - \$475,000</li> <li>• Small Boat Harbor - Capital Matching by DCED - \$21,053</li> <li>• Kawerak Transportation Coordinator (vacant - part-time position) – assists with planning and funding</li> <li>• Heavy equipment grant for repair and maintenance – City</li> </ul> <p><u>Energy</u></p> <ul style="list-style-type: none"> <li>• Electric Generator Purchase by AEA - \$50,000</li> <li>• Electric Distribution Upgrade by Denali Commission and AEA - \$395,000</li> </ul> <p><u>Community Buildings</u></p> <ul style="list-style-type: none"> <li>• Fire Station Construction by CDBG - \$278,578</li> <li>• Multi-purpose Community Center by EDA - \$990,000</li> <li>• Washeteria Design &amp; Construct by Denali Commission and ANTHC - \$730,520 (City of Golovin)</li> <li>• City Hall Upgrade by DCED Capital Matching grant - \$26,316</li> </ul>
Health and Safety	<ul style="list-style-type: none"> <li>• Received Alaska Village Initiatives Tri-max fire suppression system</li> <li>• Mini-health care grant - \$5,000 by NSHC to Chinik Eskimo Community</li> <li>• Diabetes prevention grant - \$15,000 by NSHC to Chinik Eskimo Community</li> </ul>
Social	
Housing	<ul style="list-style-type: none"> <li>• 5 units completed June 2002 by BSRHA (HUD NAHASDA Mutual help housing) - \$1,000,000</li> <li>• Chinik Eskimo Community contracts with BIA to operate the Housing Improvement Program – 1 renovation</li> </ul>

<b>Community Project Area</b>	<b>Description</b>
Natural Resources	
Employment	
Education and Training	<ul style="list-style-type: none"> <li>• School Upgrade and Addition by State EED (99-055) - \$416,550</li> <li>• JOM annual funding to Chinik Eskimo Community</li> </ul>
Environment	
Business Development	
Governance	<ul style="list-style-type: none"> <li>• Chinik Eskimo Community BIA funding: \$60,816 annually from small and needy tribes (Kawerak pass through)</li> <li>• NSEDC annual funding to the City - \$20,000 year</li> </ul>
Culture	<ul style="list-style-type: none"> <li>• National Park Service grant to the Golovin Native Corporation for a 3-year field school with students (youth) in artifacts</li> <li>• 21<sup>st</sup> Century grant for traditional arts in BSSD</li> </ul>

Accomplishments from the 1998 LEDP – Listed by Priority Project

Priority 1 – Sewer and Water Improvements

- ✓ I.H.S. allocated \$5.9 million
- ✓ 2004 funding allocation of \$2.4 additional for full project funding
- ✓ Certified water plant operator trained
- ✓ New water truck
- ✓ 3 homes made ready for water and sewer service



**Figure 24: New Golovin water truck**



**Figure 25: New Golovin School under construction**

Priority 2 – New/Bigger School/Gym

- ✓ Funding allocated for construction
- ✓ Being built (started and finish date by August 2003)
- ✓ K-12 is designed to be bigger and a consolidated building – gym twice the size of the old gym
- ✓ Renovated the old Covenant Church buildings for conversion for temporary housing for the school construction workers
- ✓ Local construction jobs created with local hire on the project

### Priority 3 – Fishing/Mammal Industry Development & Processing Facility

- ✓ Corporation owns old plant and the board willing to hold sale to a local business or organization to buy and operate
- ✓ Boat trailers funded by NSEDC – haul boats out
- ✓ Floating dock by NSEDC approved for construction



**Figure 26: Old Golovin Fish Plant Facilities**

### Priority 4 – Own Post Office or Zip Code

- ✓ Kawerak help in advocating with securing a separate Golovin post office and zip code
- ✓ Petitioned the Postmaster twice for request
- ✓ Researched other small post offices in Alaska and Golovin could be feasible (e.g. Yukon area)
- ✓ Reviewed financial information: Golovin postal services generate about \$50,000 a year in revenues

### Priority 5 – Erosion Control

- ✓ Mayor and power plant operator attended an erosion workshop in Anchorage
- ✓ Past Corp of Engineers studies – possible documentation available to prove erosion



**Figure 27: Example of Golovin erosion**

### Priority 6 – Road Upgrade

- ✓ Heavy equipment repair and maintenance grant
- ✓ New landfill (and water source) road built
- ✓ Kawerak transportation program funded a part-time local Golovin transportation coordinator and work on the BIA roads inventory
- ✓ City snow removal funding

### Priority 7 – Finish Fire Hall

- ✓ Completed in 1998
- ✓ Building operational and in use

### Priority 8 – New Clinic

- ✓ Application in process with the Denali Commission for clinic construction (tentative approval of \$920,000 with 20% match)
- ✓ Rasmuson Foundation grant submitted for clinic construction match
- ✓ Land for clinic donated by the City

Priority 9 – Crosswind Runway

- ✓ Kawerak transportation program assistance
- ✓ Meeting in Nome with DOT
- ✓ Golovin crosswind runway added to the DOT project listing

Priority 10 – Daycare Center

- ✓ Multi-purpose building planned to have a potential daycare space
- ✓ New Head start building
- ✓ Business plan completed by Chinik Eskimo Community (part of the EDA grant for the multi-purpose building) – feasibility and operation considerations



**Figure 28: Golovin airport weather station**

Alaska Native Claims Settlement Act (ANCSA) land status

**ANCSA Land Entitlement:**

Village Corporation:	<b>Golovin Native Corporation</b>
12(a) Land Entitlement*:	92,160 acres
12(b) Land Entitlement**:	7,700 acres
Other Land Entitlements:	
Total Land Entitlements :	99,860 acres

**14(c)(3) Land Status:**

14(c)(3) Status***:	In Process
14(c)(3) Agreement Signed:	No
Map of Boundaries done:	No
Municipal Land Trust:	No

\* ANCSA 12(a) land entitlement to village corporation from federal government

\*\* ANCSA 12(b) land reallocated to village corporation from regional Native corporation

\*\*\* Under ANCSA 14(c)(3), villages must re-convey surface estates to the local city government to provide for community use and expansion

## Environmental Scan

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### Trends - both positive & negative in regards to local community development

#### Positive

- ▲ Bering Straits/Kawerak/Norton Sound/City/Fire Department – large employers...more employees
- ▲ Chinik tribal interest in taking part in more activities (versus the City government – more traditional/tribal involvement)
- ▲ Youth more involved
- ▲ Regional assistance growth from Kawerak, NSHC, NSEDC, etc.
- ▲ Self-governance – want to become and support from other entities to exercise
- ▲ More utilization of our Elders knowledge
- ▲ Heritage and culture – more aware
- ▲ Role models and high community expectations
- ▲ Learning to make use of Kawerak and other resources
- ▲ Better parenting
- ▲ Formalization of tribal policies – organization capacity building (e.g. John Bioff working with council on personnel policies)
- ▲ Recognizing local youth needs – health
- ▲ More patient education in health issues such as illnesses, diabetes, mis-diagnosis, tooth brush program, and fluoride treatment
- ▲ People more willing to ask for help regarding health issues and more available staff (health aides and VBC)
- ▲ Availability of Tel-medicine
- ▲ Local entities enforcing health and safety (helmet and life jacket provisions)



**Figure 29: Irene Aukongak and Alice Fagerstrom at LEDP session**

#### Negative

- ▼ More people sit on organizations but less participation in meetings
- ▼ Freezing later and thaws earlier – climate change

#### Strengths

##### **Community Strengths**

- ✓ Joint/cordial all entities – working together
- ✓ Dry community
- ✓ Great place to raise a family
- ✓ Full time VPSO
- ✓ Population is growing
- ✓ We have competitive students in school (sports)

- ✓ Kids well behaved (noticed by school maintenance staff compared to all other BSSD sites, and kids not out too late)
- ✓ Looking up to our Elders
- ✓ More people sobering up
- ✓ Less and less domestic violence
- ✓ VBC for our youth and young people
- ✓ Community events – e.g. 4<sup>th</sup> of July and New Year's

### Cultural strengths

- ✓ Our subsistence way of life
- ✓ Fish camp
- ✓ Teach skin sewing
- ✓ Youth are traditional dancing here in Golovin
- ✓ Potlucks
- ✓ Adapt to other cultures
- ✓ Extended families
- ✓ Sharing foods (traditional)
- ✓ Helping each other
- ✓ Remembering our stories and history (heritage)



**Figure 30: Golovin Children well behaved a community strength**

### Environmental strengths

- ✓ Subsistence hunting and fishing is more accessible than in other communities (open water, etc.)
- ✓ Geographic location of Golovin – access to ocean, rocks, trees, etc.
- ✓ Clean town – town site and dump relatively clean
- ✓ No old contaminated military sites
- ✓ Wide variety of wild game in each season
- ✓ Wind – potential energy source
- ✓ Variety of wild plants – greens, berries, etc.
- ✓ Minerals – uranium, gold, clay, gravel
- ✓ Deep water port site
- ✓ Natural sheltered harbor



**Figure 31: Golovin Bay and coast**

### Unique things about Golovin to build upon for local economic development

- ✓ Deep water port potential
- ✓ Iditarod pass through point
- ✓ Potential freight hub for Norton Sound

- ✓ Snow machine races – e.g. Nome-Golovin
- ✓ Bird watching
- ✓ Location – history, geography
- ✓ Dexter Road house – historical site development
- ✓ Cultural history and heritage
- ✓ Fishing – availability, water, environment

### Community Assets

- ★ Own and operate local utility system (electrical)
- ★ Self-supporting search & rescue department – well equipped and self-sufficient
- ★ School
- ★ Health aides and VBC
- ★ Grant writer
- ★ Pastor
- ★ VPSO
- ★ Tribal Family Coordinator
- ★ Tribal Coordinator
- ★ New church and old church building renovated
- ★ 2 stores
- ★ Local businesses are locally owned
- ★ Role models: e.g. home grown State senator, teachers, nurse, etc.
- ★ Vocal people – voices heard
- ★ Elders

### Internal Weaknesses to the community (considerations to address)

- ◆ Lack of jobs
- ◆ High rate of unemployment
- ◆ Lack of year round processing facility (fish, moose, reindeer, caribou, etc.)
- ◆ No stable infrastructure locally
- ◆ Need a better water source, current creek is inadequate (beavers and too small)
- ◆ Lack of recreation for youth – especially in the summer
- ◆ Not enough office space locally
- ◆ Lack of housing development
- ◆ Buildings (office spaces) not designed for newer technology
- ◆ No long range plan and goals
- ◆ Communication – going to meetings, organization representatives giving reports (no follow-up or answers)
- ◆ Leaders not fully participating



**Figure 32: Golovin City building utilized for Kawerak office space - example of limited local office space**

- ◆ Different projects not working together locally
- ◆ Giving local representatives support information for outside meetings
- ◆ Limited skilled workforce – e.g. heavy equipment operators, plumbers, electricians, mechanics, etc.
- ◆ Limited knowledge of local organization authorities

### External Challenges and Threats to the local economic development

- ❖ Intercept fisheries
- ❖ Subsistence regulations/closures
- ❖ Poor state fish management
- ❖ The unsure future of subsistence: regulation without local input
- ❖ External agencies not listening to local people (e.g. Post Office)
- ❖ Expectation of outside agencies to rubber stamp plans, etc.
- ❖ Last minute notices for funding, resolutions, etc.
- ❖ Outside agencies not coming to Golovin to participate in input sessions, meetings, planning – hard to get them here
- ❖ High costs of living and freights/shipping/airline tickets
- ❖ Slow mail service

### Areas of Concern with community development

- No more commercial fishing
- Outsiders don't listen to requests – e.g. new post office, etc.
- No room in our schools, small gym and overcrowding
- Need a pressurized water line from water tank to each home
- Hire oversight: lack of job oversight to ensure jobs are done on time and within budget
- Local input on fish management/studies
- Voice on the federal subsistence board
- Too many jobs without benefits (local employees)
- Not enough washers and dryers at washeteria – have to wait
- Electrical output in the community causes lots of power fluctuations
- Education of local organizations in authorities, duties and power in governance
- Road access – too many people in community and added problems with fishing
- Consensus on our collective community future decisions – participation of leadership
- Stronger book keeping skills – e.g. necessary for force accounting projects
- What will happen with pit privies (outhouses) with water and sewer
- Accountability of our organizations to the community – corporation, tribe, etc.

## Opportunities in economic development in Golovin

- ★ Allowing housing authority to bring in skilled workers to train local workers
- ★ Combine all subsistence activities in a large population to ship, market and sell subsistence products/goods from local community (subsistence retail market)
- ★ Local buyer for crab
- ★ Develop water source at Kitchavik (5.8 miles)
- ★ Tourism and park development including American and international (Japanese)
- ★ Sport fishing (balanced with culture – meaning not “playing with the fish”)
- ★ Guiding – big game (bears)
- ★ Snow machine trips and tours (coordinate with Iditarod)
- ★ Bird watching
- ★ Blending youth jobs with culture
- ★ Crossway runway and port – hub development



**Figure 33: Golovin Bay at the airport -  
end of runway in photo**

## Local Economic Development Planning

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The next step in updating Golovin's Local Economic Development Plan was to define the community development vision, goals, objectives and projects for the next 5-years. This was accomplished by presenting a focus question to the group. This provided the beginning to defining the future of the community. The question presented was:

*What are the future community projects and activities Golovin as a community can further develop to enhance the local economy which best build on the identified cultural strengths, economic opportunities, and current community assets over the next five years (2004-2009)?*

In regards to:

- Fostering a stable and diversified economy building on cultural strengths
- Sustaining and creating village employment opportunities
- Improving the living conditions in the community and region
- Strengthening the skills and qualifications of the local workforce
- Community services to best meet local needs
- Facilities and infrastructure for economic development

Based upon this question, the overall community vision statement was developed to be:

### **Golovin Community Vision Statement:**

1            **We see Golovin as a community in the next 5-years (by 2009) with our people further qualified and trained for local jobs which will improve our employment and social well-being while continuing our traditional lifestyle.**

**We would have improved transportation with our own postal services and zip code.**

**People will have good homes with water and sewer in a clean and healthy environment.**

**More young people will have graduated from college and returned to work at Golovin.**

**More jobs and businesses will be sustained.**

**Tourism as an industry will be created that is clean and locally guided, and generates new income and seasonal jobs.**

To make this vision a reality within 5 years, the participants outlined 12 objective statements formalized in 3 focal goal development areas. The goals, objectives and associated projects are presented in priority order.

**Golovin Development Goal 1:**

Enhance transportation/postal services, capital infrastructure and housing to provide a safe and healthy community while protecting our environment.

Development Areas: housing, environment, healthy and safety, capital projects and infrastructure

Objectives/Projects (all in priority order)

<b>A. To focus jointly on long-range planning for unity in future economic development</b>	<b>B. To improve transportation and postal services at a lower cost for community development</b>	<b>C. To provide and maintain a long-term, safe and clean environment through effective sanitation and water services</b>	<b>D. To provide a safe and healthy home environment for Elders and young families through housing programs</b>
Joint meetings to complete 5-year plan	Airport gravel re-surfacing (solve mud problem with rain and thaw)	Complete water and sewer project with more local control	New home construction
Economic 5 and 10 year plan for Golovin Native Corporation	Own post office and zip code – zip code process	Water treatment equipment safe and operational	Elder houses
Gravel source identified for capital projects in the future	Construct a local post office building with zip code	Water and sewer planning for ongoing maintenance (ground shifting)	Adequate homes for young families who are growing
Full participation of leadership in community decisions	Postal operation: longer hours in new building with employee benefits provided	Environment: healthy land with natural resources, land and water	More BIA housing improvement program (HIP) for older homes (renovations)
Feasibility study of mineral development: uranium, coal, gravel and clay	Provide transportation to public organizations (clinic, store, washeteria, offices, etc)	Change water source to Kiechavik (means “where you seine”) with road to camp	Plan to utilize vacant housing units
Feasibility study: funding for business plan using local resources and assets	New gravel source road – including subsistence access	Roads: improved water source for village	Foundations: improved, insulated for homes that are secured

<b>A. To focus jointly on long-range planning for unity in future economic development</b>	<b>B. To improve transportation and postal services at a lower cost for community development</b>	<b>C. To provide and maintain a long-term, safe and clean environment through effective sanitation and water services</b>	<b>D. To provide a safe and healthy home environment for Elders and young families through housing programs</b>
Ownership of multi-purpose building and new clinic resolved	Road development from town to camp	Plan to clean-up old outhouse (pits) with water and sewer	Gravel source to improve home foundations of upcoming projects
	Improve city/town streets – dust, pot holes	Erosion control of beach and hills – due to changes in tides and thawing ground	Home lot improvements – reduce water collection (gravel fill)
	Small boat harbor	Trash pickup service	Install culverts to drain runoff
	Build on past transportation planning efforts (historical) – air freight, port, railroad, hub	Village environmental activities through Ameri-Corp	
	Construct cross runway at airport	Recycling pop cans, card board	
	Cross runway – larger plans with freight at lower cost – use and operational	Cloth and paper grocery bags to reduce trash and improve environment	
	Crosswind runway to develop possible hub for freight		
	Deep water port for freight		

**Golovin Development Goal 2:**

Improve our culture and social governance through education and training.

Development Areas: governance, culture, social, education and training

Objectives/Projects (all in priority order)

<b>A. To educate leaders and youth in more responsible leadership for self-governance and self-determination</b>	<b>B. To maintain and exercise a healthy lifestyle by utilizing the knowledge of our Elders and western ways</b>	<b>C. To implement programs for our Elders and Youth to gather as a community and participate in recreational activities</b>	<b>D. To provide students the quality education and skills incorporating both traditional and western lifestyles for succeeding in today's community</b>	<b>E. To maintain and strengthen our traditional values and knowledge for our well-being</b>
Board training: duties and responsibilities. Pass on information regarding concerns.	New clinic	Complete new multi-purpose building (funding and construction)	High school – teach how to get scholarships (training)	Culture center: wood/ivory carving, skin sewing, gift shop, museum
Education-training: produce responsible leaders who represent the community	Elder care providers	Local tribal Elder care center	Job fairs for high school students and middle school	Preserve and protect our artifacts and sites
Education of local organizations in authorities, power and duties	Assist with paperwork, etc. paying bills, making money orders	Teach our cultural & past games to youth (e.g. horse shoes, Eskimo baseball, etc)	High school on-the-job training and work study (all fields)	Native carving and arts classes
Involve the youth in running the community	Exercise program through diabetic funding and program	Elder meal program for lunches	Student exchanges: urban-rural and village-village (cultures in the region)	Remembering our heritage through storytelling and history

<b>A. To educate leaders and youth in more responsible leadership for self-governance and self-determination</b>	<b>B. To maintain and exercise a healthy lifestyle by utilizing the knowledge of our Elders and western ways</b>	<b>C. To implement programs for our Elders and Youth to gather as a community and participate in recreational activities</b>	<b>D. To provide students the quality education and skills incorporating both traditional and western lifestyles for succeeding in today's community</b>	<b>E. To maintain and strengthen our traditional values and knowledge for our well-being</b>
Reduce alcohol and drug abuse – make a healthier community	Take walks – help the Elders stay or be active	Recreation center	Improve and utilize services available to the public through the school and college (distance delivery courses)	Revive our re-introduce Golovin's cultural traditions
Become more self-governed	Healing-Talking circle	Place for kids to go when school is out	Head start and day care facility	Youth continue traditional dancing in Golovin
Address and update Golovin population numbers for BIA & I.H.S. formulate funding	AA meetings (groups and individuals)	Playground and basketball court for youth	Social skills/participate for younger children	Culture and subsistence camps for youth
Reporting form for representatives to report back to board meetings or trainings	Gathering to recognize and acknowledge sober individuals (support)	Community involvement for youth recreation	Traditional language immersion for all students	Culture camps: pass on knowledge and life skills
	Women's and men's groups	Potlucks for community gatherings and celebrating successes	Camping – teach youth health and safety, and culture	Collect community member's stories, pictures and books for our history

A. To educate leaders and youth in more responsible leadership for self-governance and self-determination	B. To maintain and exercise a healthy lifestyle by utilizing the knowledge of our Elders and western ways	C. To implement programs for our Elders and Youth to gather as a community and participate in recreational activities	D. To provide students the quality education and skills incorporating both traditional and western lifestyles for succeeding in today's community	E. To maintain and strengthen our traditional values and knowledge for our well-being
	Boys and girls club	Festivals	Health and safety, lifestyles (seminars)	Youth employment created which blends learning of our culture
	Sewing circle for Elders once weekly – skin sewing, embroidery, crochet, knitting		Contest of skills in athletics in the school for all ages	Adapt to other cultures
	Winter and summer survival camp			
	Subsistence camp (greens and medicines)			
	Traditional remedies			
	Emphasize our stories told by our Elders of upcoming predictions – e.g. illnesses, caribou return			
	Gocadan: use the survey results to address health issues			

**Golovin Development Goal 3:**

Business development for employment from our people, natural resources and land

Development areas: business development, employment, natural resources and land

Objectives/Projects (all in priority order)

<b>A. To train our workforce on modern technology for improving job performances</b>	<b>B. To support local, existing and new businesses for sustaining employment and expanding a healthy economy</b>	<b>C. To create new opportunities in employment for tourism and sports activities/outdoor recreation</b>
Community library: to open opportunities in jobs, etc.	Bigger new store (Chinik)	Select seasonal activities for tourism development
Youth teach adults computer skills	Feasibility study of our fisheries	Lodging: ski resort for winter tourism, birding in summer, meetings year round
Trained book keeper to complete force account construction projects	Live tank for crab for commercial fishing	Tourism: boat tours, old village sites, birds
Higher education for certificates, e.g. welding, CDL	Value enhanced products: fish, crab and meats, and recycling scrap red wood into products	Tourism: business for bird watching
Local training entity would benefit community with funding source	Herring product development: fishery, processing (build on our past herring history)	Big game guiding: bears, moose
Sustaining and creating village employment	Coffee shop – business development (espresso, tea, snacks, place to be)	Sport fishing tour business balanced with culture
Utilize fish plant: wood working shop, office space, vocational training area	Bed and breakfast lodging	Winter tourism – snow machine tours and trips coordinated with Iditarod
Joint fund raising for activities and events (e.g. youth travel)	Energy source from wind development	Iditarod sled dog race expeditions
		Historic site development – Dexter Road House
		Fix an old house as an example of how village life was – education & tourism

## Community Values

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Next, the participants defined Golovin's core values for guiding local development. Values help understand the collective community beliefs and serve as a foundation to overall development. This was based upon the following focus question:

*What are the core Golovin community values the village holds?*

- *Traditional*
- *Western/Modern*
- *Cultural*

The following were identified with value statements in bold and how people put them into practice bulleted underneath:

### **Respect for Elders**

- Respect for Elders
- Looking up to our Elders

### **Subsistence continuing to the next generation and taught**

- Cultural values include proper storage of subsistence catch
- Picking and storage of greens and berries (teaching)
- Camping and the outdoors
- Western and modern technology improves health, homes, transportation and employment – e.g. using modern boats, rifles for hunting
- Young people are still participating in fishing and hunting
- Berry picking and storing greens, fishing, fish camp, drying fish
- Parents correct their children

### **Knowing our heritage**

- Extended family (knowledge)
- Remembering our stories and telling
- Utilize the knowledge of Elders

### **Youth and Elders participating in gatherings and events**

- Sharing traditional foods
- People working together
- Helping each other
- Potlucks
- Community events important (e.g. 4<sup>th</sup> of July, New Year's)
- Involve youth



**Figure 34: Jack Fagerstrom at LEDP session**

### **Sobriety and caring for others**

- Sober
- Adapt to other cultures
- Listening to others
- Kids well behaved
- Elders believe in a higher power and prayer
- Treat others as we would like to be treated

### **Know values and traditional lifestyle in/for today**

- Traditional values educate younger generation with health and environmental changes in regards to weather and subsistence
- Younger generation able to hunt and do subsistence activities
- Using boat and motor, 4-wheelers to go fishing and picking (before this they rowed or walked)
- Enforcing and exercising our values and culture

### **Role in community fulfilled**

- Elders active with Chinik Eskimo Community
- Accountability of representatives to the community
- Entities and organizations work together locally
- Vocal people

### **Education**

- New school
- Students get good grades
- Active sports programs
- Education and skills



**Figure 35: Toby Anungazuk at LEDP session**

### **Working together**

- Parents involved with children
- Family unity and togetherness (e.g. camping and working together)

### **Teaching children to learn our culture**

- Teaching the young people bi-lingual
- Children learning skin sewing
- Children learning Eskimo language in school

### **Care for our land**

- Clean town

## Top Priority Community Development Projects

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The community then prioritized its overall top 10 community development projects. Priorities were based on the best utilization of time, best integration of community values, and best anticipation of impact to the community.

Overall top 10 Golovin Development Projects 2004-9 - see page 45 for updated addendum

1. New gravel source road including subsistence access
2. Construct crosswind runway
3. Own post office and zip code – zip code process
4. Complete water and sewer with more local control
5. Erosion control of beach and hills
6. Culture center
7. Head start and day care center facility
8. Feasibility studies of our fisheries
9. Small boat harbor
10. Plan to utilize vacant housing units

### Capital Projects 2004-9

1. Complete water and sewer project with more local control
2. New gravel source road including subsistence access
3. Airport gravel re-surfacing
4. Improve city/town streets
5. Small boat harbor
6. Construct crosswind runway
7. Erosion control of beach and hills
8. Head start and day care facility
9. Community library
10. Culture center

### Activities 2004-9

1. Joint meetings to complete 5-year plan
2. Board training: duties and responsibilities
3. Own post office and zip code – zip code process
4. Plan to utilize vacant housing units
5. Elder meal program for lunches
6. Potlucks for community gatherings and celebrating successes
7. Social skills/participation for younger children
8. Involve young in running the community
9. Feasibility study of our fisheries
10. Revive and re-introduce Golovin cultural traditions

Note: current priority projects in the process of implementation include a) clinic, b) multi-purpose building, and c) bulk fuel storage tanks. These past priority projects have all been started; however, still need community resources for successful completion in the short-term.

## Implementation Action Plans

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### **Priority #1: New gravel source road**

Background of Need: future project access to new gravel source, safety, get to water source

Strategies for Solutions: plan with the community, inventory equipment, work with corporation on land issues

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Community meeting	By Oct 2003	Chinik, City and Corporation
Apply for site control and necessary permits to build the road	Nov 2003 – April 2004	City and Chinik
Funding: IRR, DOT	Nov 2003 – Dec 2004	City and Chinik
Land granting	Nov 2003 – April 2004	Corporation
Hire qualified crew – local training	Jan 2005 – April 2005	Chinik with Kawerak EET
Construction	May 2005 – Sept 2006	City and Chinik

#### Community values associated with achievement of project/activity

- Expansion and growth of community
- Easier access
- Health
- Employment

#### Measures of overall project/activity success

- Number of miles of road constructed
- Number of jobs created
- Amount of funding received
- Pounds of gravel made available locally

#### Other projects that relate

- Heavy equipment
- Cross wind runway
- Water source road
- Housing-home foundations

#### Potential Funding Sources

- State DOT
- BIA – IRR
- In-kind from the City (heavy equipment rental rates) and Corporation (land)

Land Use Consideration: extend current land fill road to new gravel source site

**Priority #2: Construct crosswind runway**

Background of Need: improve services, health and safety, future hub station

Strategies for Solutions: plan with community, inventory equipment, work with local entity and DOT on land issues and permits

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Community meetings	Annually	All local entities
Site control	Jan 2004 – Dec 2005	Corporation
Apply for necessary permits	Ongoing	Corporation and DOT
Funding: DOT, FAA, Denali Commission	Ongoing	DOT
Document runway mishaps and times cannot use into a report	Ongoing	All local entities
Land granting	Jan 2004 – Dec 2005	Corporation
Hire qualified crew and local training	Spring-summer 2006-8	All local entities with Kawerak EET
Construction	2007-8	Corporation with contractor

Community values associated with achievement of project/activity

- Expansion and growth of community
- Easier access
- Healthy and safety
- Employment

Measures of overall project/activity success

- Number of jobs created
- Amount of funding received
- Mail/freight/health and safety services improved

Other projects that relate

- Small boat harbor
- Zip code and post office
- Gravel source

Potential Funding Sources

- State DOT
- FAA
- Denali Commission
- In-kind from City (equipment rental rates) and Corporation (land)

Land Use Considerations: airport cross runway identified on Kawerak Golovin Community Map, 1994.

**Priority #3: Own post office and zip code – zip code process**

Background of Need: own postal unit needed for quicker mail service and reduce lost mail (especially checks to Elders), employer for local person working full-time with retirement and health benefits, revenue accounted locally (versus in Nome)

Strategies for Solutions: joint meeting with entities for support to our leaders by resolutions, newer modern technology to operate postal unit

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Meet with entities to pass joint resolutions	Sept 2003	City, Chinik and Corporation
Research the process with Post Office in establishing a new unit and need for improved health and faster mail service	Sept 2004	City, Chinik, Fire Department and Corporation
Write letters to senators, regional postal unit for Alaska	Sept 2003	City, Chinik and Corporation

Community values associated with achievement of project/activity

- Longer hours – open post office
- Faster mail service
- Public service

Measures of overall project/activity success

- No lost mail (Diomedes and Council)
- Jobs created
- Employer for a full-time position with benefits
- Brand new building and equipment

Other projects that relate

- Gravel source
- Equipment for construction
- Local hire
- Freight hub

Potential Funding Sources

- US Postal Service

**Priority #4: Complete water and sewer with more local control**

Background of Need: piped water and sewer non-existent, health, improved sanitation, improve dental and personal health

Strategies for Solutions: public meetings, network with public officials (senator), force account project through the city, establish a City and Chinik council representatives for contact people

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Community meeting to network with public officials	Ongoing	All entities
Funding – gain a better local understanding of the amounts available and spent	Ongoing	All entities
Review MOA with City and ANTHC	July 2003	Chinik, City
Invite public officials for a public meeting in Golovin	July 2003	Chinik, City

Community values associated with achievement of project/activity

- Health and safety
- Disease control
- Safer water supplied to homes
- Employment

Measures of overall project/activity success

- Jobs created
- Health – no more honey buckets and outhouses
- Number of homes with running piped water service

Other projects that relate

- Gravel source
- New clinic
- Multi-purpose building and Head start facilities
- Elders lunch program
- Bigger store
- Bed and breakfast / tourism

Potential Funding Sources

- State and federal funds (allocated already)

**Priority #5: Erosion control**

Background of Need: eliminate lower grounds in village that requires large amounts of gravel due to flooding in the future, eliminate need for more gravel sources with flooding controlled, flooding endangering public and private property

Strategies for Solutions: joint meeting with Corp of Engineers, DOT, City, Chinik, Corporation, BIA-IRR

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Community meeting	Sept 2003	City, Chinik, Corporation, DOT
Funding source	Sept 2004	DOT, BIA-IRR
Design for erosion control solution	Sept 2004	Corp of Engineers
Gravel acquisition	Sept 2004	Corporation
Equipment	Sept 2004	City
Work force	Sept 2004	Local

Community values associated with achievement of project/activity

- Safer community
- Beaches, roads, home, school, city buildings would not be in dangerous flood zones
- No need for additional gravel sources in future building projects

Measures of overall project/activity success

- Create jobs for local residents
- No more erosion
- No more danger during storms

Other projects that relate

- Environment: healthy land with natural resources, land and water
- Improve city/town streets
- Joint meetings to complete 5-year plan

Potential Funding Sources

- DOT
- BIA-IRR
- Chinik
- City
- Corp of Engineers
- USDA-NCRS

Land Use Considerations: beach/coast of Golovnin Bay and Lagoon along community

**Priority #6: Culture Center**

Background of Need: place to gather and socialize, a display center for artifacts, revive and re-introduce Golovin’s cultural traditions

Strategies for Solutions: plan with community, gain the support of our Elders, integrate library project, address operation plan for new facility and programs

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Community meeting	Jan 2004	Chinik
Site control funding	Jan 2004	Chinik and Corporation
Apply for grants	Jan 2004-Dec 2004	Chinik
Meeting	May 2004	Chinik
Hire qualified local community members for construction	June 2005	Chinik
Construction	June 2005	Chinik

Community values associated with achievement of project/activity

- Gatherings
- Arts and crafts
- Displays
- Place for teaching cultural activities
- Employment

Measures of overall project/activity success

- Jobs created
- Elder and youth interaction
- Preservation of artifacts
- New facility completed

Other projects that relate

- Gravel source
- Employment/equipment
- Water and sewer
- Sewing circle
- Native carving and arts classes

Potential Funding Sources

- HUD ICDBG
- National Park Service
- Rasmuson Foundation
- MJ Murdock Charitable Trust
- In-kind from the City (heavy equipment) and Corporation (gravel)

Land Use Considerations: place next to the planned multi-purpose building lot (across from Kirk and Carol Oliver’s residence)

**Priority #7: Head start and day care facility**

Background of Need: childcare for working parents, prepare child to work/play together

Strategies for Solutions: plan/talk with Kawerak and community, work with City and Chinik for gravel and land (in-kind donations), Denali Commission, Boys and Girls club

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Meeting	2004	Jointly all entities
Site control and gravel source	June 2004	Chinik and City
Funding	Sept 2003 – July 2004	Chinik with Kawerak Head Start and Childcare
Hire qualified construction crew – local training	May 2004- September 2004	Local
Construction	October 2004- September 2005	Local

Community values associated with achievement of project/activity

- Education
- Employment
- Health and safety for children

Measures of overall project/activity success

- Amount of funding for project
- New Head start facility

Other projects that relate

- Children have a place to be
- Safe environment
- Gravel, equipment and employment
- Teaching language – immersion programs

Potential Funding Sources

- Chinik
- Kawerak Head start and Childcare
- Denali Kid Care
- Denali Commission

Land Use Considerations: research into acquiring a lot from Myrtle and Tommy Johnson up on the hill

**Priority #8: Feasibility studies of our fisheries**

Background of Need: expanded fisheries (other species than salmon), limited economic opportunities

Strategies for Solutions: meet with Fish and Game, NSEDC and community organizations. Build upon on cultural knowledge of fishing.

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Community meeting	Oct 2003	All entities
Surveys/study	Ongoing	Fish and Game with NSEDC
Results communicated back to fishermen and the community	2004-5	All entities

Community values associated with achievement of project/activity

- Expansion and growth of our economy
- Employment opportunities
- Utilizing our cultural strengths in community development

Measures of overall project/activity success

- More people employed
- Number of fishing permits for other species than salmon issued

Other projects that relate

- Small boat harbor
- Employment
- Live tank for crab
- Herring product development

Potential Funding Sources

- NSEDC
- Fish and Game

**Priority # 9: Small boat harbor**

Background of Need: property protection and safety – sheltered from storms, help fisheries development, better freight transportation and reduced shipping costs

Strategies for Solutions: plan with all entities

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Meeting	July 2003	City, Corporation, Chinik with NSEDC
Follow through on past requests for grant development for future submissions	July 2003 – January 2004	City and NSEDC
Site control	Nov 2003 – April 2004	City and Corporation
Environmental impact study	Aug 2003- April 2004	City and NSEDC
Construction	May 2004-June 2005	City with NSEDC

Community values associated with achievement of project/activity

- Easier access
- Safety
- Protected boats

Measures of overall project/activity success

- More people working
- Safe harbor
- Number of boats utilizing

Other projects that relate

- Gravel source
- Bigger store
- Improved roads
- Fisheries feasibility study
- Value added seafood products development

Potential Funding Sources

- NSEDC
- DCED
- EDA

Land Use Considerations: Golovnin Lagoon at the current planned harbor site

**Priority #10: Plan to utilize vacant housing units**

Background of Need: Lack of good homes for young people with children, young and Elderly single men needing housing, overcrowded homes

Strategies for Solutions: develop a list of people who need homes to demonstrate need (utilize Chinik’s Tribal Demographics Program), apply for funding from HIP and the Housing Authority, locate vacant homes to renovate, work with Rural CAP for weatherization

<i>Action steps</i>	<i>Time line</i>	<i>Community organization/person responsible</i>
Applications to determine if funding can be used	Aug 2003	Chinik and BSRHA
Express need for homes	Aug 2003	Village residents and representatives
Work with families and individuals in need of homes to complete housing applications and demographics information	Aug 2003 and ongoing	Chinik and BSRHA

Community values associated with achievement of project/activity

- More homes that are warm and energy efficient
- Employment
- Better health and living conditions
- Help population of Golovin – help each other

Measures of overall project/activity success

- Local hire
- Improved homes to live in
- Number of vacant units used

Other projects that relate

- Heavy equipment
- Local hire and training
- Gravel source

Potential Funding Sources

- Rural CAP
- BIA – HIP
- Housing Authority
- Kawerak EET (training)

## Participants and Session Take Aways

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The following individuals participated in the community planning sessions:

### May 28, 2003

1. Toby Anungazuk, Jr.
2. Jack Fagerstrom
3. Duane Lincoln
4. Alice Fagerstrom
5. Agnes Amarok
6. Maria Dexter
7. Agnes Moses

### May 29, 2003

1. Toby Anungazuk, Jr.
2. Jack Fagerstrom
3. Duane Lincoln
4. Alice Fagerstrom
5. Maria Dexter
6. Agnes Moses
7. Irene Aukongak

### May 29, 2003 – Public Meeting 7:30 pm to 9:00 pm

- |                         |                   |
|-------------------------|-------------------|
| 1. Alice Fagerstrom     | 6. Deborah Amarok |
| 2. Florence (Nez) Doyle | 7. Agnes Amarok   |
| 3. Agnes Moses          | 8. Carol Oliver   |
| 4. Toby Anungazuk, Jr.  | 9. Robert Dexter  |
| 5. Maria Dexter         |                   |

### May 30, 2003

1. Jack Fagerstrom
2. Sherri Lewis-Amaktoolik
3. Irene Sockpealuk
4. Irene Aukongak
5. Alice Fagerstrom
6. Maria Dexter
7. Agnes Moses
8. Toby Anungazuk, Jr.
9. Florence (Nez) Doyle
10. Norma Lewis



**What was the most important break through to you from the planning? (May 30, 2003)**

- Good to see our Elders helping us
- Young people very helpful and listening to them give
- Elders participating
- Young people – teach them our ways, respect and learn to gather food
- Teamwork and working together to try and plan our community's future and upcoming leaders
- More people attend and more ideas
- Aware of the importance of these kind of meetings

**What is one way you can help implement the community plan? (May 30, 2003)**

- More village participation in the future by notifying others and the community what this meeting was about
- Let my friends and neighbors know about the meeting and encourage them to attend in the future
- Help kids when asked – traditional food knowledge and sharing what I know
- Participate in more planning meetings and continue to update the priority list
- Come to the meetings, listen to what is said and think over how to help and what is best for Golovin in the future
- Make every elected official attend local meetings in the future and remind them

## Plan Sources

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Denali Commission-USDA-Rural Development-Alaska Humanities Forum, Community Strategic Plan Guide and Form, May 2001.

Kawerak Community Economic Development, A Local Economic Development Plan for Golovin 2000, February 1998.

Kawerak Community Service Division, Village and CSD Program Project Chart, April 11, 2003.

Mercurieff, Larry, Presentation Before the Bering Straits Conference (cultural assets in development), September 1992.

State of Alaska – Department of Community and Economic Development, Community Database Online-[www.dced.state.ak.us/cbd/commdb/CF\\_COMDB.htm](http://www.dced.state.ak.us/cbd/commdb/CF_COMDB.htm), March 2003.

Chinik Eskimo Community, Native Village of Golovin held a public joint meeting on June 29, 2004 to update the Community of Golovin's Overall Top Priorities which replaces the list on page 31.

1. Water and Sewer
2. Zip Code /Post Office
3. Roads/Subsistence Areas
4. Erosion Control
5. Boys and Girls Club/Culture Center/Library
6. New Store
7. Cross-wind Airport
8. Small Boat Harbor/Control Over Point with Barges
9. Daycare Center
10. Parks/Recreation