

RurAL CAP 2012 Annual Report



Rural Alaska Community Action Program, Inc.
Healthy People, Sustainable Communities, Vibrant Cultures

Vision in Action

The Rural Alaska Community Action Program, Inc. (RurAL CAP), founded in 1965, is a private non-profit organization working to improve the quality of life for low-income Alaskans.

VISION

Healthy People, Sustainable Communities, Vibrant Cultures

MISSION STATEMENT

To empower low-income Alaskans through advocacy, education, affordable housing and direct services that respect our unique values and cultures

CORE VALUES

Action ~~~ Effectiveness ~~~ Honesty ~~~ Respect

RurAL CAP recognizes the unique values and way of life of rural Alaskans. It plans its activities with input from and respect for the people it serves. It follows the belief that rural Alaskan communities have the right to maintain their cultural heritage and close relationship to the land while protecting their economic and human potential.

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CREDITS

Design and Layout: Angela Gonzalez

Photos: RurAL CAP Staff

Cover and Back Photos: Caitlyn Moses and Mary Kalukiak gather fiddlehead ferns as a part of the Youth Development and Culture program in Toksook Bay.

Front photo by Jill Krueger and back photo by Mary Kalukiak

Photo taken in Seldovia by Angela Gonzalez



Standing (left to right): Leslie Shallcross, Bernice Joseph, David Hardenbergh (Executive Director), Nancy James, Jill Boskofsky, Britteny Matero, Betty Svensson, Robert Marshall, Rev. David Fison, Zenia Borenin, Mike Williams, Ted Angasan, David Gilila, Sr., David O. David, Harold Houston, John Moller and Charlene Joe.

Seated (left-right): Steve Longley (Vice-President), Andrew Ebona (President) and Benna Hughey (Secretary/Treasurer).

Not pictured: Louie Commack, Rep. Neal Foster, Doreen Leavitt, Nikole Nelson, and Paul Sugar

Photo by Angela Gonzalez

2012 Board of Directors

Executive Committee

President	Andrew Ebona
Vice President	Steve Longley
Secretary/Treasurer	Benna Hughey
Committee Member	Charlene Joe
Committee Member	Bernice Joseph
Committee Member	John Moller

Target Area Representatives

Alaska Native Brotherhood	Andrew Ebona
Aleutian/Pribilof Islands Association	Zenia Borenin
Assoc. of Village Council Presidents	David O. David
Bristol Bay Native Association	Ted Angasan
Child Development Policy Council	Charlene Joe
Chugachmiut	Benna Hughey
Copper River Native Association	Robert Marshall
Kawerak	Steve Longley
Kodiak Area Native Association	Jill Boskofsky
Maniilaq Association	Louie Commack
Tanana Chiefs Conference	Nancy James
Tlingit-Haida Central Council	Harold Houston

Private Sector Representatives

Alaska Christian Conference	Rev. David Fison
Alaska Legal Services Corporation	Nikole Nelson
Alaska Municipal League	Betty Svensson
Alaska Village Initiatives	David Gilila, Sr.

Public Representatives

Akiak Native Community	Mike Williams
Alaska Bush Caucus	Rep. Neal Foster
Alaska Cooperative Extension Service	Leslie Shallcross
Alaska Dept. of Education & Early Dev.	Paul Sugar
Office of the Governor of Alaska	John Moller
Municipality of Anchorage	Britteny Matero
North Slope Borough	Doreen Leavitt
University of Alaska, Fairbanks	Bernice Joseph

Strong Leadership



Andrew Ebona, Board President

MESSAGE FROM THE BOARD PRESIDENT

Dear Friends,

The Rural Alaska Community Action Program, Inc. (RurAL CAP) is a unique and thriving organization. RurAL CAP is the only community action agency in Alaska, but one of more than 1,000 nationally. Governed by a 24-member Board of Directors, RurAL CAP is a private, statewide, nonprofit organization whose mission is to empower low-income Alaskans through advocacy, education, affordable housing and direct services that respect our unique values and cultures.

In a period during which many nonprofits have struggled, RurAL CAP has continued to grow. During the 2012 fiscal year, agency revenues grew from \$38 million in 2011 to \$40 million. The agency provided \$16,438,278 in wages to 1,023 Alaskans in 81 communities. RurAL CAP's for-profit subsidiary, Rural Energy Enterprises (REE), had annual sales of \$9.4 million and supported 330 retail businesses throughout Alaska, Canada and the Lower 48.

While our financial growth has been impressive, I appreciate that RurAL CAP's progress and performance is not all about the numbers. We continue to innovate and launch new programs and services in response to community needs. At the national Community Action Partnership convention in New York City, RurAL CAP was recognized as the winner of the 2012 Entrepreneurship and Innovation Award for the success of our for-profit subsidiary in keeping heating costs as low as possible for our Alaska customers.

RurAL CAP's growth continues with healthy and strong leadership. We have an effective Board of Directors, many productive partners, and a solid reputation as an organization that gets things done.

Thanks to a hard-working, talented and dedicated staff, RurAL CAP continues to provide needed services that produce measurable results for low-income Alaskans. I appreciate your continued support and look forward to another successful year. It is a great honor to serve as Board President. Gunalchéesh for the opportunity.

Sincerely,

A handwritten signature in black ink that reads "Andrew Ebona". The signature is stylized and fluid.

Andrew Ebona, President
Board of Directors

Working With Our Partners

MESSAGE FROM THE EXECUTIVE DIRECTOR

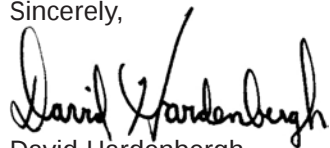
Thank you for reviewing RurAL CAP's 2012 Annual Report!

RurAL CAP's success the past year is due to our many partners and stakeholders. We added significant property holdings including a new Head Start Center in Toksook Bay, a Housing First facility in Anchorage, and a new Child Development Center. We continued helping people on the Kenai Peninsula build and own new homes. We took on new ventures across Alaska ranging from youth development and tobacco cessation to solid waste management and energy conservation. Core programs like AmeriCorps, Head Start and Parents as Teachers are going strong while Weatherization has grown to become the largest single program in our 47-year history. Ultimately however, we measure ourselves by the positive changes made in the lives of the people we serve. Here are a few examples:

- The Weatherization program provided employment for 217 rural residents and has weatherized more than 10,000 homes since it began in the 1970s;
- 1,465 children received early childhood services to better prepare them for school;
- A new Early Learning Center opened in Toksook Bay serving Head Start children and families through the Parents as Teachers program;
- Energy Wise in the NANA Region served 537 homes in 6 communities by reducing their electrical consumption and energy burden;
- 127 AmeriCorps and VISTA Members dedicated 86,000 hours of service in 85 communities and were joined by 5,547 other Alaskans who contributed 30,000 hours to service activities;
- Two tobacco prevention projects were initiated to strengthen tobacco-free policies in 14 Head Start communities;
- A new Youth Development and Culture program served 71 families;
- Nine homeowners took possession of their new homes in the Kenai area;
- Karluk Manor added 46 units of safe and secure rental housing for long-term chronic homeless alcoholics, increasing our affordable housing units in Anchorage to 118.

Thank you to RurAL CAP's partners, stakeholders and employees for helping make the past year our best ever!

Sincerely,



David Hardenbergh
Executive Director



David Hardenbergh, Executive Director

Agency Overview



Savoonga Head Start children use an iPad to enhance learning.

Photo by Dorothy Erickson

The Rural Alaska Community Action Program, Inc. (RurAL CAP) is a private, statewide, nonprofit organization established in 1965. Governed by a 24-member Board of Directors, RurAL CAP is one of the largest and most diversified organizations in the state. For over 45 years, RurAL CAP has promoted self-sufficiency in Alaska, fulfilling the mission to improve the quality of life for low-income Alaskans through education, training, providing direct services, advocacy, and strengthening the ability for low-income Alaskans to advocate for themselves. The organization offers programs that find positive, culturally responsive solutions to local issues by focusing on measurable results and actively engaging community members. During the 2012 fiscal year, RurAL CAP operated a \$40 million annual budget and employed 1,023 people in 81 communities.

RurAL CAP programs include home weatherization, self-help housing, and access to affordable housing. Services for prenatal women, children and families are provided through programs such as Head Start, Early Head Start and Parents as Teachers. Opportunities are provided to support youth resiliency and leadership development by promoting and preserving traditional culture. Other programs work to improve environmental conditions, save energy and promote health.



Weatherization crew members paint new siding for a home in Shaktoolik.

Photo by Anahma Shannon



Youth volunteer Lupe Gonzolas, RAVEN Member Leilani Luhrs and BIRCH Member Abby Active paint dumpsters with environmentally friendly messages in Togiak.

Photo by Elizabeth Behrens

Building Capacity Statewide - 2012 Site Map



Early Education

Child Development Center
Head Start and Early Head Start
Parents as Teachers



Hooper Bay Head Start Teacher Esther O'Brien teaches the alphabet.
Photo by Jolene Firmin-Telford

The **Child Development Division** provides services to prenatal women, children and families in 29 communities across Alaska. The programs offered by the Division include Head Start, Early Head Start, Parents as Teachers, and a Child Development Center. The Division operates under strict federal and state regulations, which require a well-trained staff and close monitoring of its programs.

The Division programs are designed to facilitate parent involvement and community collaboration. Programs promote the basic tenet that parents are the child's first and best teacher. Children receive services that promote positive socio-emotional development, healthy practices, cultural richness and school readiness. Families receive services that support self-determination and empowerment.

2012 Early Education Highlights

- Provided early childhood services to 1,465 children in 29 communities.
- Renovated the Stebbins Teen Center to an Early Learning Center. The new facility now provides a larger classroom space, gross motor area, expanded kitchen and office space for Head Start and Parents as Teachers children, families and staff.
- 114,419 nutritious meals and snacks were provided to children enrolled in programs.
- 377 parents requested and received materials and services to improve parenting skills.
- Head Start families in 14 communities participated in *Growing up Tobacco Free in Alaska*, an effort to create awareness and change regarding tobacco use.
- Successfully operated the new Toksook Bay Early Learning Center since opening in early 2012.



Izabella practices writing letters in the Parents as Teachers program in Ketchikan.
Photo by Mimi Eddy

Head Start and Early Head Start Sites

Akiak*	Ketchikan	Savoonga
Alakanuk	Kluti-kaah	Selawik
Chevak	Kodiak	St. Mary's*
Emmonak	Kwethluk*	Stebbins
Haines	Marshall	Sterling
Homer	Mountain Village	Tok
Hooper Bay*	Napaskiak	Toksook Bay
Hydaburg	Nunapitchuk*	
Kake	Pilot Station*	

*Also an Early Head Start Site

Parents as Teachers Sites

Alakanuk	Kake	Savoonga
Anchorage	Ketchikan	Seward
Chevak	Kluti-kaah	Stebbins
Copper Center	Kodiak	Tanacross
Emmonak	Marshall	Tok
Haines	Mountain Village	Toksook Bay
Hydaburg	Napaskiak	

Child Development Center Site

Anchorage

HIGHLIGHT: Toksook Bay Early Learning Center

The Toksook Bay Early Learning Center accommodates the Head Start and Parents as Teachers (PAT) Programs. At 3,696 square foot, the Center provides adequate space for a classroom, family room, gross motor room, kitchen, staff offices, arctic entry, and storage. The project was funded by the U.S. Department of Health and Human Service, U.S. Department of Agriculture Rural Development, State of Alaska, and the Rasmuson Foundation.

Head Start is a comprehensive child development program serving low-income children and their families. The program serves children ages three to five and promotes school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social and other related services. PAT is an early childhood parent education and family support program designed to empower parents to give their children the best possible start in life. Home visits and group socializations are offered to families. The Head Start and PAT Programs serve 44 families in Toksook Bay.



Community members from Toksook Bay attended the grand opening of the new Toksook Bay Early Learning Center in April 2012.
Photo by Patrice Griffin

LOOKING FORWARD: Child Development Center

RurAL CAP purchased a child care center located at 545 E. 5th Avenue as its new Child Development Center in Anchorage. The 8,000 sq. ft. facility was purchased through grant support from the State of Alaska, Municipality of Anchorage and the Rasmuson Foundation. The 5th Avenue child care facility will allow RurAL CAP to expand child care services in the Anchorage community. RurAL CAP's Parents as Teachers Anchorage program will also be located in the new facility. Services began at the new Center in December.

The Child Development Center provides full-day, year-round child care for children between the ages of 19 months and five years. The Center has an open enrollment policy with a sliding tuition scale to benefit low-income families. This acquisition will allow RurAL CAP to serve up to 64 children.



The new Child Development Center opened in late 2012 in Anchorage.
Photo by Angela Gonzalez

Energy and Environment

Alaska Village Indoor Air Quality
Energy Wise
RAVEN AmeriCorps
Solid Waste Projects
VISTA Energy Program



Frost and other energy conditions are addressed in the Energy Wise program.
Photos by Elmer Melton

The **Community Development Division** provides training, education, resources, and service opportunities to low-income Alaskans to improve environmental conditions, save energy and promote health and positive youth development. The Division focuses on positive solutions that are culturally appropriate and achieve measurable results.

The Division includes five national service AmeriCorps and VISTA programs. Each year, RurAL CAP supports up to 80 AmeriCorps and VISTA members in over 50 communities across Alaska. RurAL CAP AmeriCorps Members are recruited locally to address community issues and implement local solutions to those concerns. They gain valuable training, skills and experience and earn an education award of \$5,350 after completing a year of service. In FY12, the programs included Building Initiatives in Rural Community Health (BIRCH) AmeriCorps, Rural Alaska Village Environmental Network (RAVEN) AmeriCorps, Students In Service (SIS) AmeriCorps, Middle School Partnership Program (MSPP) and Volunteers in Service to America (VISTA) Energy Program.



VISTA Energy Program members and Energy Wise crew members participate in an Alaska Works training in Selawik.

Photo by Ryan Clemens

2012 Energy and Environment Highlights

- VISTA and RAVEN AmeriCorps Members recruited 1,252 volunteers who contributed 15,983 hours of community service.
- Energy Wise in partnership with NANA served 573 homes and employed 50 people in 6 communities.
- Developed a partnership with the U.S. Department of Energy to conduct energy fairs in several rural communities.
- RAVEN AmeriCorps diverted more than 90,000 pounds of solid waste from community dumps, with more than 32,000 pounds of aluminum, electronic waste, lead acid batteries and other recyclables sent to facilities in Anchorage, Fairbanks or Seattle.
- 400 green cleaning kits were distributed in community-wide gatherings in 15 communities through the Alaska Village Indoor Air Quality Program (AVIAQ).
- Worked with the Alaska Energy Authority to develop energy-efficiency educational materials targeting rural communities.

HIGHLIGHT: Energy Wise Program

During 2012, RurAL CAP and the NANA Regional Corporation started year two of its Energy Wise Partnership. Energy Wise helps rural Alaskans reduce their energy consumption, lower their electric bills and save money. Locally-hired crews are trained to educate community residents and conduct basic energy efficiency upgrades through full-day home visits. Energy Wise crews work with residents to review their actual home energy consumption and teach them how to reduce costs.

Energy Wise in the NANA Region served 537 homes in 6 communities and employed 50 people with Weatherization Tech 1 and OSHA 10 certifications.

Benefits of Energy Wise

- Immediate savings in household energy costs
- Meaningful employment and training in rural communities
- Consumer education resulting in sustained energy cost savings
- Serves residents not eligible or able to quickly access the State's Weatherization or Energy Rebate Program

LOOKING FORWARD: Solid Waste Management in the YK Delta

A partnership with the Yukon-Kuskokwim Coastal Association is being finalized to address solid waste management priorities in the Yukon-Kuskokwim Delta communities. RurAL CAP continues to host an expert solid waste liaison, Ted Jacobson, through funding provided by the Environmental Protection Agency (EPA) and Senior Services America, Inc. The liaison provides solid waste management technical assistance to rural communities through training, site visits, hands-on demonstrations, and remote contact. Resources are provided for dump management activities, collaborating with funders for funding and technical assistance on solid waste management, recycling, and backhaul.

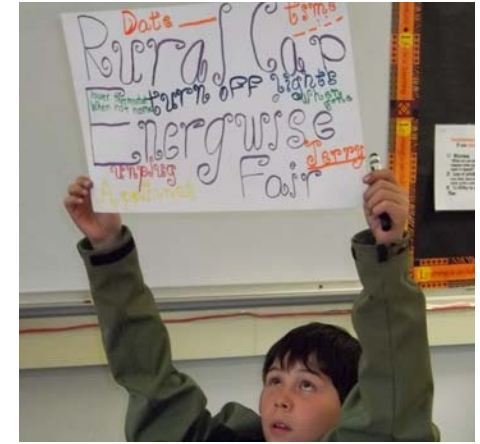
VISTA Member Gordon Takak and RAVEN Coordinator Charlie Ess work on a recycling project in Elim. RurAL CAP has provided solid waste management technical assistance to rural communities through many of its programs over the years.

Photo by Ryan Clemens



Martin Woods looks on as Instructor Tom Borce cuts wood in an Energy Wise training in Kotzebue. Energy Wise crew members receive Weatherization Tech 1 and OSHA 10 certifications.

Photo by Darla Brown



Jerry participates in the Energy Fair in Noorvik for the Energy Wise program. Community members receive helpful tips and information about energy use.

Photo by Elmer Melton



Health

BIRCH AmeriCorps
Rural Providers' Conference
Tobacco Prevention and Cessation
Youth Development Programs



High school students from Port Graham, Nanwalek, Tyonek and Homer practice singing at a culture camp in Seldovia.
Photo by Angela Gonzalez

In addition to energy and environmental services, the Community Development Division provides training and education services to promote health such as the Building Initiatives in Rural Community Health (BIRCH) AmeriCorps Program, the Rural Providers' Conference, the Youth Development and Culture Program and Growing Up Tobacco Free, a tobacco prevention project.

2012 Health Highlights

- 23 BIRCH AmeriCorps Members dedicated approximately 19,000 hours of community health initiatives in their communities.
- BIRCH AmeriCorps Members recruited over 2,000 volunteers from the community who completed 5,000 hours of service to projects designed to improve the health of the community.
- Collaborated with First Alaskans Institute to initiate a youth development and culture program in 13 rural communities.
- Collaborated with the State of Alaska Tobacco Prevention and Control Program to strengthen tobacco-free policies in all of Alaska's schools and engage youth in prevention efforts.
- Began creating a Youth Development Training and Technical Assistance Center to provide training and support to Alaska Native Tribes to increase youth success and reduce juvenile delinquency.
- Partnered with Kawerak to address underage and binge drinking through a wellness coalition in Nome.
- Through the Growing Up Tobacco Free program, 444 Head Start homes were screened in 14 communities. To date, 154 people have made quit attempts and 29 quit smoking.

Toksook Bay Head Start parents participate in a tobacco education activity in the Growing Up Tobacco Free program.
Photo by Amy Modig



In the Craig Culture Camp, participants gathered and canned sea asparagus.
Photo by Mary Kennedy

HIGHLIGHT: Youth Development and Culture Programs

In a partnership with the State of Alaska, Division of Juvenile Justice, RurAL CAP's Youth Development and Culture Program provided grants in 13 communities for \$5,000-\$10,000, serving 71 families this year. Grant recipient organizations were recruited and selected from a pool of rural, Alaska Native communities hosting a RurAL CAP AmeriCorps Member. AmeriCorps Members helped to mobilize their communities and implement the grant projects in collaboration with other community members.

Project Highlights

- | | |
|---|---|
| ■ Chevak – Youth Leadership Training | ■ Old Harbor – Youth Kayak Project |
| ■ Craig – Culture Camp with Elders | ■ Port Graham – Traditional Kayak Building and Water Safety |
| ■ Hughes – Youth Leadership Training | ■ Toksook Bay – Traditional Food Gathering & Preparation |
| ■ Kake – Cultural Summer School with Elders | |
| ■ Northway – Athabascan Language Class & Culture Camp | |

In FY12, a partnership was established with the U.S. Department of Justice, Office of Juvenile Justice and Delinquency Prevention (OJJDP) to create a youth development, training and technical assistance Resource Center to increase Alaska Native youth success and reduce juvenile delinquency in the years ahead.

LOOKING FORWARD: Rural Providers' Conference

The Rural Providers' Conference (RPC) will be held in Fairbanks in partnership with Tanana Chiefs Conference on June 10-14, 2013 and June 2014. The RPC was held in Dillingham in partnership with the Bristol Bay Native Association in 2011 and 2012. The annual RPC provides skills and training to people in recovery and those in the recovery field.



Caitlyn Moses and Winifred Julius of Toksook Bay gather early spring greens as part of a traditional food gathering activity.
Photo by Jill Krueger



About 360 people from around Alaska attended the 2012 RPC in Dillingham. RPC Stakeholders, like Doug Modig (in center), led Circle Talks after each keynote address.
Photo by Angela Gonzalez

Housing

Affordable Housing
Anchorage Homeless Outreach Project
Community Bound
Homeward Bound
Housing First
Planning Services
Self-Help Housing
Weatherization



Weatherization workers insulate a roof of a home in Lower Kalskag.

Photo by Andy Abraham

In 2012, 1,188 homes received weatherization services.

- 232 homes weatherized in 9 rural communities.
- 123 units weatherized in Juneau.
- 833 units weatherized in Anchorage.

The **Planning and Construction Division** assists rural communities and low-income people by increasing affordable housing opportunities, preserving and improving existing housing, facilitating community-based planning, and building the capacity of rural communities to participate effectively in the development of housing and related infrastructure. RurAL CAP is one of many organizations responsible for weatherizing homes throughout Alaska. The main goal of the Weatherization Assistance Program is to conserve energy; this is accomplished primarily by reducing air leakage, increasing insulation, and improving heating system efficiency. In all weatherization and rehabilitation projects, local hire is an important element which provides employment and provides communities with a more skilled labor pool.

The **Supportive Housing Division** provides services to chronic homeless alcoholics, many of whom have severe mental health and substance abuse problems. Homeward Bound, a 25-bed transitional living facility, is one of only a few programs in the United States of its kind with comprehensive services ranging from detoxification to housing and employment. Community Bound offers specific case management to individuals needing housing assistance and employment development. The Division also serves individuals and families by providing affordable housing opportunities to those with limited income. The Affordable Housing program provides rental apartments to individuals with limited credit and rental history. The Housing First program provides permanent housing for chronically homeless alcoholics. Individuals receive intensive in-home case management to help them make progress towards self-sufficiency and succeed in housing.

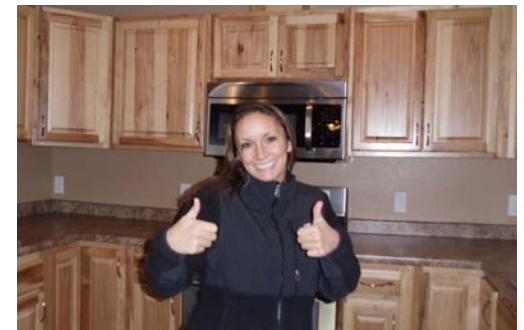
2012 Housing Highlights

- Weatherized 1,188 homes statewide.
- 46 of Anchorage's most vulnerable homeless alcoholics with mental illness live at Karluk Manor.
- On April 12, 2012, the Supportive Housing Division marked a major milestone of providing services to chronically homeless individuals for 15 years.
- 10 residents moved from transitional housing at Homeward Bound into permanent housing.
- 9 homeowners moved into new homes in the Kenai area raising the total number of self-help homes to 36.



Residents learn how to bake pineapple upside down cake at Homeward Bound.

Photo by Angela Walker



Self-Help homeowners, like Leilani Quesnal, work an average of 30 hours per week on building their own homes in Soldotna.

Photo by Mi'shell French

HIGHLIGHT: Housing First - Karluk Manor

Karluk Manor is a 46-unit housing residence located in downtown Anchorage, and opened its doors to residents in December 2011. Housing First is a best practice whereby chronic inebriates are provided permanent housing as the first step to self-sufficiency and community reintegration. Housing First has been shown to increase the success rate of its residents for maintaining long-term housing and to reduce society's cost burden in providing services and emergency response to this population.

The Supportive Housing Division partnered with the agency's Planning and Construction Division to obtain weatherization services for Karluk Manor. RurAL CAP is currently working with the University of Alaska's Institute for Circumpolar Health Studies to evaluate the impact and effectiveness of Karluk Manor and other Housing First projects statewide.

LOOKING FORWARD: Weatherization

RurAL CAP provides weatherization services to homes in northern and western Alaska, Juneau and Anchorage. The 2013 weatherization communities will be Anchorage, Chevak, Juneau, Kotzebue, Nome, Platinum, Shaktoolik, Toksook Bay and Unalakleet. The focus of weatherization is to increase the energy-efficiency, safety, comfort and life expectancy of the homes. A customized assessment is made of each home to determine what improvements will best meet these goals.

Weatherization is one of the agency's longest-standing programs. RurAL CAP's weatherization program grew from \$5,251,183 four years ago to \$15,680,000 in 2012.



Mark Lyman (at left) teaches crew members in Toksook Bay about proper window insulation.
Photo by Keith Perry



Karluk Manor received new landscaping.
Photo by Angela Gonzalez

2012 Homes Weatherized

Anchorage	833
Goodnews Bay	34
Juneau	123
Kotzebue	14
Lower Kalskag	25
Nome	12
Scammon Bay	29
Selawik	41
Shaktoolik	35
Stebbins	2
Toksook Bay	40
TOTAL	1,188

Rural Energy Enterprises

2012 REE Highlights

- RurAL CAP has more than \$6.1 million in equity in REE.
- 86.5% of the total sales are from Alaska.
- Gross Sales - \$9.4 million
- Net Income After Taxes- \$628,922 (pre-audit).
- RurAL CAP receives a national award for Entrepreneurship and Innovation for REE.



Rural Energy Enterprises
6637 Arctic Spur Road
Anchorage, AK 99518
www.rural-energy.com
(907) 278-7441

Rural Energy Enterprises (REE), a wholly owned subsidiary of RurAL CAP, is a wholesale distributor of energy-efficient and money-saving products. REE began in 1987 after receiving a federal grant to evaluate the feasibility of engaging in energy-related for-profit activity.

Energy costs represent a major expense for rural Alaskans. REE reduces those costs by selling a variety of high-quality, advanced technology energy products. The Toyostove space heater, one of the most fuel-efficient heating systems in the world, can save rural residents \$350 to \$600 per year in fuel costs, depending on the condition of the house. REE also offers energy-saving oil and gas water heaters and a variety of other heating and lighting products.

REE distributes Toyostove, Bosch ProTankless, NordicStove, Dunkirk, Drolet, Godin, Rinnai, Nestor Martin, Osburn, Vanguard and Toyotomi products. REE specializes in oil, wood and gas fired direct vent or sealed combustion high efficiency heaters as well as water heaters, gas cook stoves, marine heaters, marine cook stoves, tent heaters and tent stoves.

REE is the exclusive distributor of Toyostove heaters in Alaska, Idaho, North Dakota, Montana, South Dakota, Wyoming, Washington, British Columbia, the Yukon Territories and the Northwest Territories. The company also offers selected Toyostove/Toyotomi products in Arizona, Colorado, New Mexico and Utah. It is the exclusive North American importer/distributor of NordicStove non-electric oil burning heaters for tents, cabins, boats, homes and emergency use.



Toyostove Laser 73 Heater



On behalf of REE, RurAL CAP received the 2012 Community Economic Development Entrepreneurship and Innovation Award from the Community Action Partnership.

Left-right: **John Edwards**, Chair, Board of Directors, Community Action Partnership, **David Hardenbergh**, Executive Director, RurAL CAP, **Don Mathis**, President/CEO Community Action Partnership, **Andrew Ebona**, Board President, RurAL CAP, **Dana Mattem**, Government Sales Department, 84 Lumber Company and **Tim Oeschger**, Government Sales Account Manager, 84 Lumber Company.

Financial Summary

For the fiscal year ending September 30, 2012

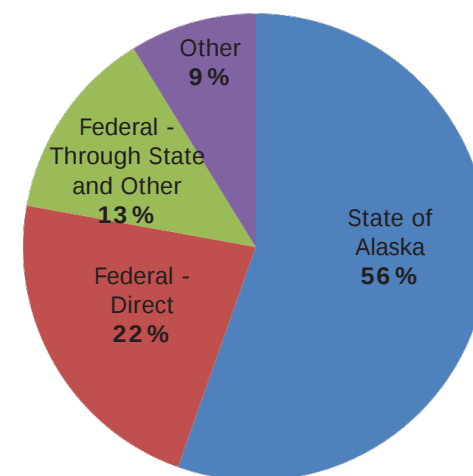
Sources of RurAL CAP Funds	
Federal - Direct	9,035,472
Federal - Through State and Other	5,380,596
State of Alaska	22,336,769
Local Grants	26,453
Corporation, Foundation & Individual Support	1,431,361
Other Revenue	2,092,815
Subtotal for Nonprofit Sources	40,303,466
Rural Energy Enterprises	9,421,886
Total	49,725,352

Uses of RurAL CAP Funds	
Child Development	13,706,541
Community Development	3,165,598
Planning and Construction	19,271,010
Supportive Housing	3,181,621
Other Programs	602,620
Subtotal for Nonprofit Uses	39,927,390
Rural Energy Enterprises	8,892,826
Change in Net Assets	905,136
Total	49,725,352

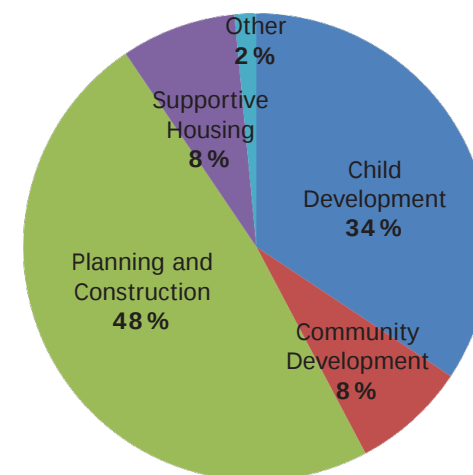
The FY2012 audit was conducted by KPMG.

RurAL CAP's federally approved indirect rate of 11% of direct costs covers administrative expenses such as those for the executive, accounting, purchasing, and human resources departments, corporate insurance, annual audit, and Board of Directors.

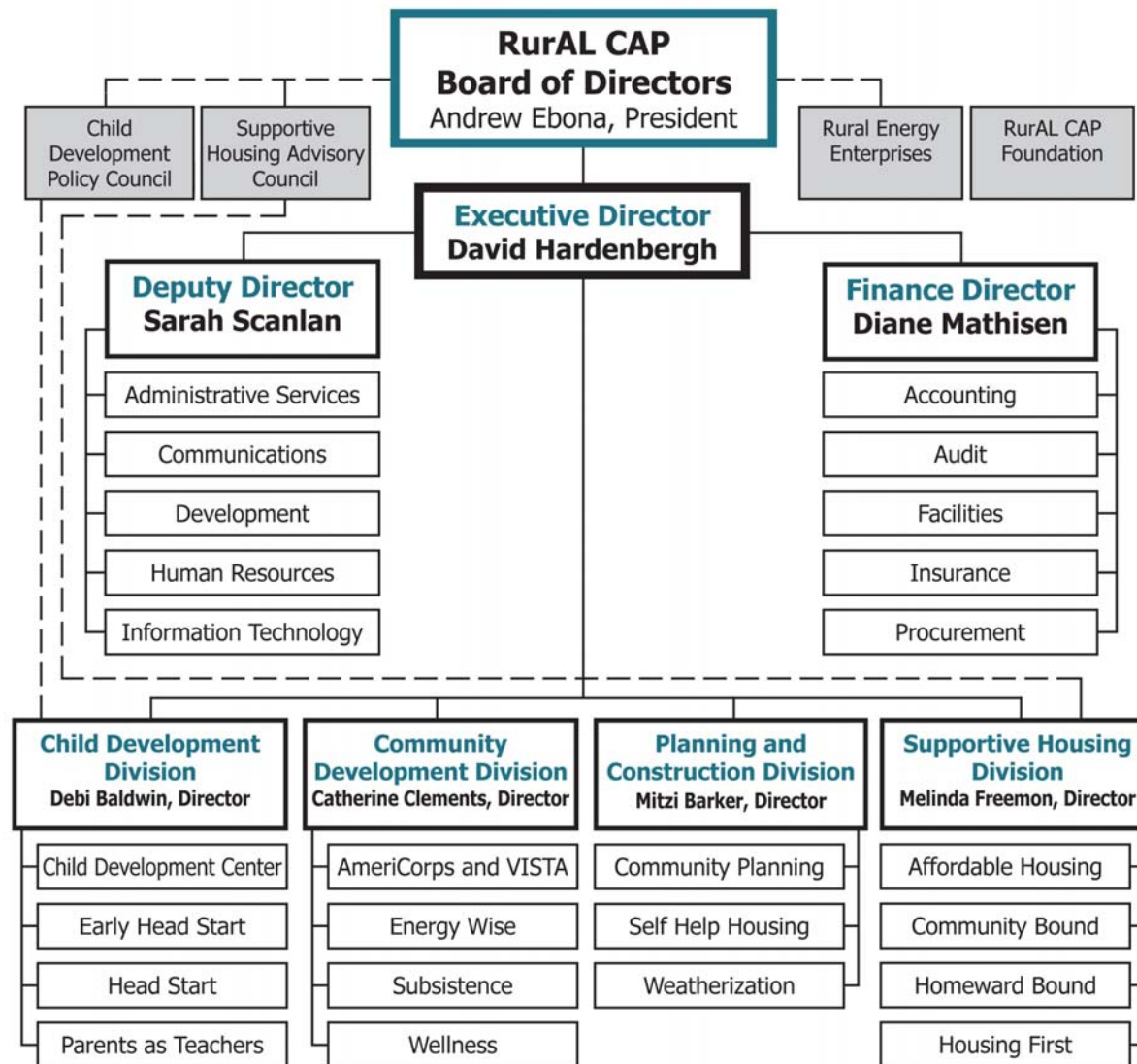
Sources of RurAL CAP Nonprofit Funds



Uses of RurAL CAP Nonprofit Funds



Organizational Chart



Approved February 2012

Acknowledgements

Thank you to our funders and partners for engaging with RurAL CAP to fulfill our vision:

Healthy People, Sustainable Communities, Vibrant Cultures

Akiak Native Community
Alaska Bush Caucus
Alaska Community Share
Alaska Cooperative Extension Service
Alaska Department of Commerce, Community,
and Economic Development
Alaska Department of Education and Early
Development
Alaska Department of Health and Social
Services
Alaska Department of Labor and Workforce
Development
Alaska Department of Public Safety
Alaska Energy Authority
Alaska Federation of Natives
Alaska Housing Finance Corporation
Alaska Legal Services Corporation
Alaska Mental Health Trust Authority
Alaska Municipal League
Alaska Native Brotherhood
Alaska Native Tribal Health Consortium
Alaska United Methodist Conference
Alaska Village Initiatives
Alaska Works Partnership
Alaskan Aids Assistance Association
Alaskans for Litter Prevention and Recycling
Aleutian Pribilof Islands Association
American Planning Association - Alaska Chapter
Anchorage Community Mental Health Services
Association of Village Council Presidents, Inc.
Bean's Café
Bristol Bay Native Association
Brother Francis Shelter
Central Council Tlingit & Haida Indian Tribes of
Alaska

Chugachmiut
Community Action Partnership
Community Action Program Legal Services, Inc.
Cook Inlet Lending Center
Cook Inlet Tribal Council, Inc.
Copper River Native Association
Denali Commission
First Alaskans Institute
First Bank - Ketchikan
Food Bank of Alaska
Foraker Group
Health Education Council's Break Free Alliance
Homer Foundation
Interior Alaska Area Health Education Center
Kachemak Bay Rotary Club
Kawerak, Inc.
Kenai Peninsula Borough
Kodiak Area Native Association
Kodiak Island Borough
KPMG, LLP
Maniilaq, Inc.
Municipality of Anchorage
NANA Regional Corporation
National Center for Physical Development and
Outdoor Play
National Community Action Foundation
North Slope Borough
Northwest Arctic Borough
Northwest Inupiat Regional Housing Authority
Office of Governor Sean Parnell
Office of Mayor Dan Sullivan
Office of Representative Don Young
Office of Senator Lisa Murkowski
Office of Senator Mark Begich
Paul G. Allen Family Foundation
Peter Pan Seafoods

Pick. Click. Give. - PFD Charitable Contribution
Program
Rasmuson Foundation
Reading is Fundamental
Renewable Energy Alaska Project
Rural Local Initiatives Support Corporation
Serve Alaska
Spirit of Youth
Staples Foundation for Learning
Starbucks Foundation
Tanana Chiefs Conference
Tok Community Umbrella Corporation
U.S. Corporation for National and Community
Service
U.S. Department of Agriculture - Rural
Development
U.S. Department of Education
U.S. Department of Energy
U.S. Department of Health and Human Services
U.S. Department of Housing and Urban
Development
U.S. Department of Justice
U.S. Environmental Protection Agency
University of Alaska
Yukon Kuskokwim Health Corporation

*We are grateful to the many local, tribal,
municipal, regional and other organizations
who work to build sustainable and healthy
communities.*

-Andrew Ebona, Board President

Photo taken in Manokotak by Sonia Vent



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