

RurAL CAP 2013 Annual Report



Rural Alaska Community Action Program, Inc.

Healthy People, Sustainable Communities, Vibrant Cultures

Vision in Action

The Rural Alaska Community Action Program, Inc. (RurAL CAP), founded in 1965, is a private non-profit organization working to improve the quality of life for low-income Alaskans.

VISION

Healthy People, Sustainable Communities, Vibrant Cultures

MISSION STATEMENT

To empower low-income Alaskans through advocacy, education, affordable housing and direct services that respect our unique values and cultures

CORE VALUES

Action ~~~ Effectiveness ~~~ Honesty ~~~ Respect

RurAL CAP recognizes the unique values and way of life of rural Alaskans. It plans its activities with input from and respect for the people it serves. It follows the belief that rural Alaskan communities have the right to maintain their cultural heritage and close relationship to the land while protecting their economic and human potential.

CREDITS

Design and Layout: Angela Gonzalez

Photos: RurAL CAP Staff

Cover and Back Photos: Marilyn Bell Holter gathers clams on Lulu Island, west of Prince of Wales Island as part of the Youth Development and Culture program.
Photos by Jill Krueger of RurAL CAP

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Photo taken in Arctic Village by Elizabeth Behrens

2013 Board of Directors

SPECIAL DEDICATION

It is with great honor that we dedicate the 2013 Annual Report to Bernice Joseph, well-known Athabascan leader and education advocate who passed away in January, 2014. RurAL CAP is honored that Bernice chose to serve on our Board where she contributed her inspirational leadership and passion for education. Bernice had a wonderful sense of humor and taught us that even in the most serious discussions, laughter is a good thing. We have lost a champion; her legacy lives on with the shared belief that indigenous peoples' sustainability is based on learning from the Native perspective. We are grateful to her family for sharing her with us and we will miss her greatly.



Bernice Joseph spoke at the 2013 Rural Providers' Conference in Fairbanks.
Photo by Angela Gonzalez



Back row (left to right): Britteny Matero, Margaret Roberts, Ted Angasan, David Gilila, Sr., John Moller, Betty Svensson, Jacqueline Dailey, Benna Hughey, Lindsey Hannevold, and David Hardenbergh (Executive Director).
Front row (left to right): David O. David, Steve Longley, Andrew Ebona (Board President), and Bernice Joseph.
Not pictured: Zenia Borenin, Tonilee Jackson, Nancy James, Representative Ben Nageak, Harold Houston Sr., Nikole Nelson, Leslie Shallcross, Paul Sugar, and Doreen Leavitt.
Photo by Angela Gonzalez

Executive Committee

President	Andrew Ebona
Vice President	Steve Longley
Secretary/Treasurer	Harold Houston Sr.
Committee Member	Lindsey Hannevold
Committee Member	Bernice Joseph
Committee Member	John Moller

Target Area Representatives

Alaska Native Brotherhood	Jacqueline Dailey
Aleutian/Pribilof Islands Association	Zenia Borenin
Assoc. of Village Council Presidents	David O. David
Bristol Bay Native Association	Ted Angasan
Child Development Policy Council	Lindsey Hannevold
Chugachmiut	Benna Hughey
Copper River Native Association	Tonilee Jackson
Kawerak	Steve Longley
Kodiak Area Native Association	Margaret Roberts
Maniilaq Association	Vida Coaltrain
Tanana Chiefs Conference	Nancy James
Tlingit-Haida Central Council	Harold Houston Sr.

Private Sector Representatives

Alaska Legal Services Corporation	Nikole Nelson
Alaska Municipal League	Betty Svensson
Alaska Native Brotherhood, Camp 2	Andrew Ebona
Alaska Village Initiatives	David Gilila, Sr.

Public Representatives

Akiak Native Community	Mike Williams
Alaska Bush Caucus	Rep. Ben Nageak
Alaska Cooperative Extension Service	Leslie Shallcross
Alaska Dept. of Education & Early Dev.	Paul Sugar
Office of the Governor of Alaska	John Moller
Municipality of Anchorage	Britteny Matero
North Slope Borough	Doreen Leavitt
University of Alaska, Fairbanks	Bernice Joseph



Andrew Ebona, Board President

Thank you for your interest in RurAL CAP's 2013 Annual Report!

Despite state and federal funding cuts during the past year, RurAL CAP has continued to grow when so many comparable organizations across Alaska and across the country are struggling financially. More than \$16 million was provided in wages to 950 Alaskans in 79 communities during FY 2013. Over the past five years, annual revenue has grown from \$28 to \$41 million. When combined with \$9 million from our for-profit subsidiary, Rural Energy Enterprises, FY 2013 revenue totaled more than \$50 million, an all-time high.

I understand that numbers alone only tell part of the story, but remaining financially strong is a big part of how organizations achieve results. It's also important that we have an effective Board, a productive and committed staff, and a solid reputation as an organization that gets results.

Thank you for your commitment to RurAL CAP and to the Alaskans across the state who continue to support our programs and services. One of our most significant 2013 accomplishments was the successful purchase of the central office building in Anchorage. After 29 years of making lease payments at 731 East 8th Avenue, this acquisition will save our programs hundreds of thousands of dollars over time.

I'm pleased to report that RurAL CAP had a clean audit and successful federal Head Start review, acquired more affordable housing, expanded the Child Development Center to four classrooms in our own new building, became the administrator of the AmeriCorps Elder Mentor program, and dealt proactively with sequestration and the federal government shutdown. We were also recognized with the 2013 "Master Innovator" award by the Community Action Partnership as one of the top performing CAP's in the country.

Ultimately, we measure our value as an organization based on the results and changes made in the lives of the low-income people we serve. Remaining mission driven, attracting and retaining committed Board members and high performing employees, staying financially sound, maintaining personal and professional connections, and enhancing our reputation as an organization that gets results and delivers cost-effective services are all critical components to RurAL CAP's future success as we approach our 50th anniversary in 2015.

Thanks to all of those who helped make 2013 a successful year.

Sincerely,

A handwritten signature in black ink that reads "Andrew Ebona".

Andrew Ebona, President
Board of Directors

MESSAGE FROM THE EXECUTIVE DIRECTOR

RurAL CAP is an organization focused on results.

The common thread woven through the fabric of all RurAL CAP programs and services is that they bring about measurable changes in the conditions and behaviors of low-income Alaskans. During the past year, we provided services to Alaskans ranging in age from newborns served through home visitors, to four-year-old Head Start children, to high school students and young adults engaged in community and national service, all the way to Elders whose homes were made safer and more energy-efficient.

As we look back on 2013, we see a wide range of organizational accomplishments and results including:

- The Weatherization program employed 151 rural residents and weatherized 1,190 homes in 10 communities;
- 1,533 children, ages 0 to 5, received early childhood services;
- 15 residents moved from transitional housing at Homeward Bound into permanent housing;
- VISTA Energy Program members recruited 1,529 volunteers who dedicated 6,061 hours of time to community projects and leveraged \$442,004 in cash resources to support these projects;
- 6 homeowners moved into new homes in the Kenai area raising the total number of self-help homes to 42;
- 45 locally-hired rural AmeriCorps and VISTA Members increased their employment skills and dedicated 50,021 hours of service in 42 communities;
- Juvenile Justice funds provided grants in 10 communities for youth development and culture programs that served 288 youth;
- 23 Head Start centers were engaged in Growing Up Tobacco-Free in Alaska, designed to expand tobacco prevention and control;
- Preliminary results from research on the impacts of “housing first” at Karluk Manor reflect positive life changes to the residents there; and
- Energy Wise served 492 households in 5 NANA region communities.

Thank you for your support during the past year. We look forward to another year of results and learning in 2014.

Sincerely,



David Hardenbergh
Executive Director

Significant Accomplishments



David Hardenbergh, Executive Director

Agency Overview



A Hooper Bay Elder teaches youth how to build fish traps as a part of a cultural activity funded by the Office of Juvenile Justice and Delinquency Prevention.

Photo by Sarah Benson

The Rural Alaska Community Action Program, Inc. (RurAL CAP) is a private, statewide, nonprofit organization established in 1965. Governed by a 24-member Board of Directors, RurAL CAP is one of the largest and most diversified nonprofit organizations in the state. For almost 50 years, RurAL CAP has promoted self-sufficiency in Alaska, fulfilling its mission to improve the quality of life for low-income Alaskans through education, training and providing direct services. The organization offers programs that find positive, culturally responsive solutions to local issues by focusing on measurable results and actively engaging community members. During 2013, RurAL CAP had an operating budget of \$41 million and employed 950 people in 79 communities.

RurAL CAP programs include home weatherization, self-help housing, and access to affordable housing. Services for prenatal women, children and families are provided through programs such as Head Start, Early Head Start and Parents as Teachers. Opportunities are provided to support youth resiliency and leadership development by promoting and preserving traditional culture. Other programs work to improve environmental conditions, save energy and promote health.



The weatherization crew paint homes in Toksook Bay.

Photo by Jill Krueger



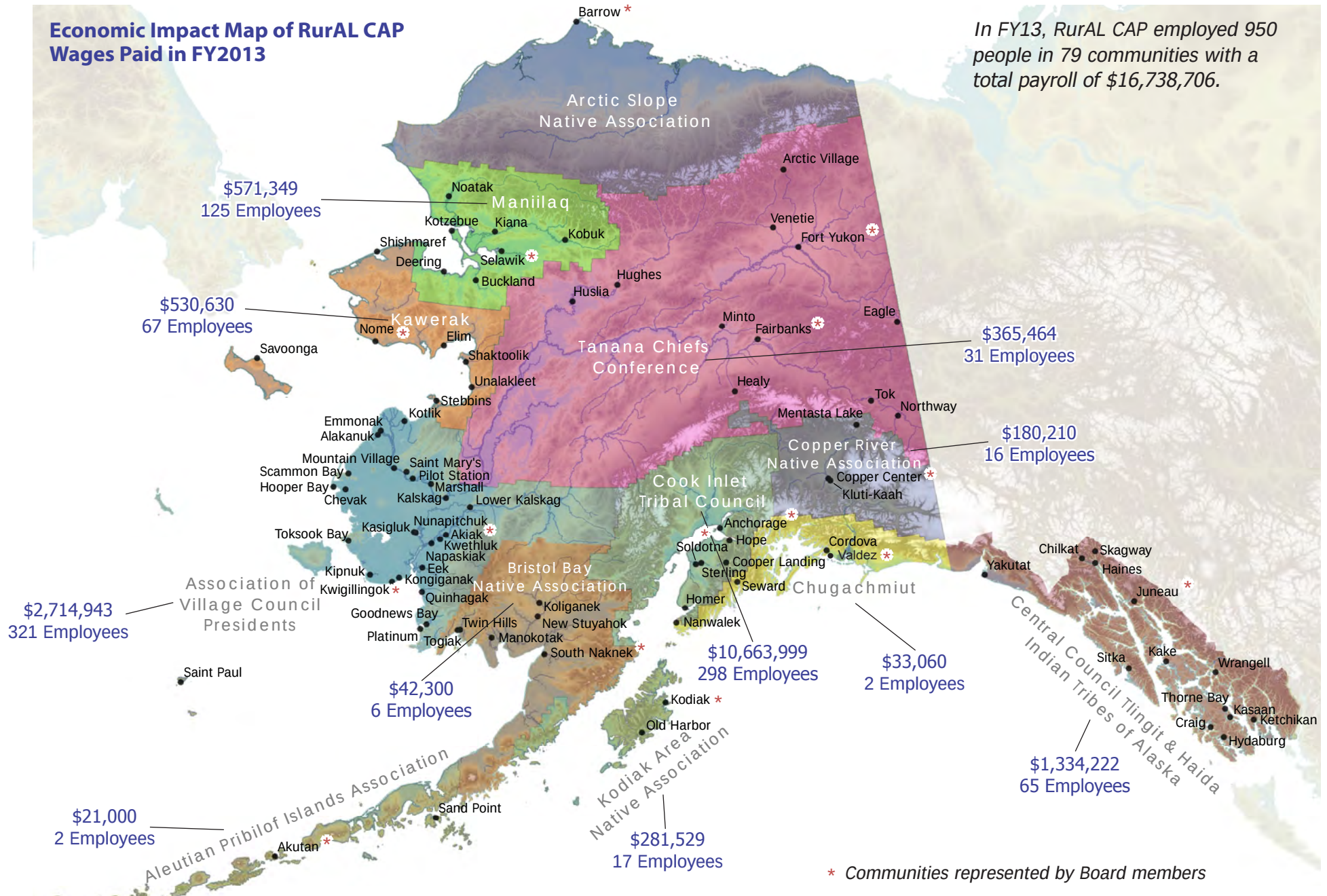
Julian "Cimiq" Williams participated in a graduation ceremony at the Napaskiak Head Start program as he moves on to kindergarten.

Photo by Clara Williams

Building Capacity Statewide - 2013 Site Map

Economic Impact Map of RurAL CAP Wages Paid in FY2013

In FY13, RurAL CAP employed 950 people in 79 communities with a total payroll of \$16,738,706.



Early Childhood Education

Child Development Center Head Start and Early Head Start Parents as Teachers



Joni Young and her daughter, Tiana Albert, engage in a language development activity in the Tok Parents as Teachers program. The straw helps develop muscles needed for clear speech.

Photo by Lisa Goneau-Danielson

The **Child Development Division** provides services to prenatal women, children and families in 30 communities across Alaska. The programs offered by the Division include Head Start, Early Head Start, Parents as Teachers, and an early child care facility in Anchorage. Children who have access to high quality, culturally respectful and meaningful education are more likely to graduate from high school, lead productive lives and raise healthy families. The Division operates under strict federal and state regulations, which require a well-trained staff and close monitoring of its programs.

Child Development programs are designed to facilitate parent involvement and community collaboration. Programs promote the basic tenet that parents are the child's first and best teacher. Children receive services that promote positive socio-emotional development, healthy practices, cultural richness and school readiness.

2013 Early Education Highlights

- Provided early childhood services to 1,533 children in 30 communities.
- 23 Head Start centers engaged in a tobacco prevention program, called *Growing Up Tobacco Free*.
- 687 Head Start parents participated in locally held parent meetings.
- 84 educators completed the Parents as Teachers Foundational Certification.
- Opened a new Child Development Center; the facility is licensed by the Municipality of Anchorage for full-day, year-round child care services for 64 children.
- Collaborative efforts with health partners significantly increased dental treatment for Head Start children in the Yukon-Kuskokwim region.



Toksook Bay Head Start children, Haley Nevak and Kylie Paul, brush their teeth after meals.

Photo by Angela Gonzalez

Head Start and Early Head Start Sites

Akiak*	Ketchikan	Savoonga
Alakanuk	Kluti-kaah	Selawik
Chevak	Kodiak	St. Mary's*
Emmonak	Kwethluk*	Stebbins
Haines	Marshall	Sterling
Homer	Mountain Village	Tok
Hooper Bay*	Napaskiak	Toksook Bay
Hydaburg	Nunapitchuk*	
Kake	Pilot Station*	

*Also an Early Head Start Site

Parents as Teachers Sites

Alakanuk	Kake	Savoonga
Anchorage	Ketchikan	Seward
Chevak	Kluti-kaah	Stebbins
Copper Center	Kodiak	Tanacross
Emmonak	Marshall	Tok
Haines	Mountain Village	Toksook Bay
Hydaburg	Napaskiak	

Child Development Center

Anchorage

HIGHLIGHT: Child Development Center in Anchorage

After successfully purchasing a vacant child care facility located in Anchorage during the fall of 2012, RurAL CAP's Child Development Center is now licensed by the Municipality of Anchorage for full-day, year-round child care services for 64 children. The Center offers Parents as Teachers, child care services, and recently began offering Head Start services. Fifteen staff are employed at the Center.

Investing resources to help children develop to their full potential is increasingly seen as one of best and most valuable long-term uses of public resources. Since the foundation of an individual's health and well-being begins in early childhood, this is the most opportune time to break the cycle of poverty, or prevent it from beginning.

Longitudinal studies of at-risk children who have attended high-quality early education programs have shown that they are more likely to perform better in middle school, graduate from high school on time, attend a four-year college, earn more than \$20,000 a year, and own a home, compared to their peers who are not enrolled in high-quality programs.

These same children are less likely to need special education, repeat a grade or receive public assistance. James Heckman, a Nobel Prize-winning economist, has shown that investments in high-quality early childhood education pay for themselves. His research suggests that these investments pay an annual return of seven percent or more — better than many banks.



Preschooler Varen Martin at the Child Development Center learns fine motor skills by finger painting.
Photo by Lavonne Dryden

LOOKING FORWARD: Broadband Expansion at Head Start Centers in the Yukon-Kuskokwim Region

During the summer of 2013, internet bandwidth increased in 13 rural Head Start centers as a result of GCI's TERRA Project. The project developed a land-based fiber optic and microwave network that provides high speed data service to the communities in the Yukon-Kuskokwim region. The enhanced internet speed has provided better communication with Anchorage staff and stable video conferencing. Quick and easy downloading of files allows rural site staff to work more efficiently. Recently, GCI connected its internet services to the TERRA Northwest system delivering high speed data connections to Nome. In addition to creating new opportunities for business and education, the broadband initiative also provides a foundation for developing public safety and health programs previously deemed impossible due to bandwidth limitations.



Unalakleet mountaintop repeater view from above.
Photo courtesy of GCI

Energy and Environment

Energy Fairs
Energy Wise
RAVEN AmeriCorps
Solid Waste Projects
VISTA Energy Program



Energy Wise crew members seal a window in Deering to increase energy efficiency.

Photo by Glen Iyatunguk

RurAL CAP's **Community Development Division** provides training, education, resources, and service opportunities to low-income Alaskans to improve environmental conditions, save energy and build capacity. The division focuses on local solutions that are culturally appropriate and achieve measurable results.

Community Development services include three national service AmeriCorps and VISTA programs. Each year, RurAL CAP supports up to 45 AmeriCorps and VISTA members in over 40 communities across Alaska. RurAL CAP AmeriCorps members are recruited locally to address community issues and implement local solutions to those concerns. They gain valuable training, skills and experience and earn an education award of \$5,500 after completing a year of service. The programs include Building Initiatives in Rural Community Health (BIRCH) AmeriCorps, Rural Alaska Village Environmental Network (RAVEN) AmeriCorps, and Volunteers in Service to America Energy Program (VISTA-VEP).

2013 Energy and Environment Highlights

- Energy Wise served 492 households in 5 communities within the NANA region.
- VISTA Energy Program members recruited 1,529 volunteers who dedicated 6,061 hours to community projects and leveraged \$442,004 in cash resources to support the projects.
- 45 locally-hired rural AmeriCorps and VISTA members increased their employment skills and dedicated 50,021 hours of service in 42 communities.
- Engaged in a partnership with the Yukon Kuskokwim Coastal Association during the next three years to address solid waste management priorities in the Yukon Kuskokwim region.
- Home energy conservation education was provided to 1,190 homes that received weatherization services in 10 communities.
- Engaged 360 residents in energy fairs in Shishmaref, Kongiganak, Minto, Arctic Village, Venetie and Koyukuk; 16 other rural communities implemented energy savings projects throughout the state.



At the energy fair in Arctic Village, Bertha Ross talks with Samson Peter, Jr. about using CFL light bulbs to save energy.

Photo by Elizabeth Behrens

HIGHLIGHT: Energy Efficiency Education

As part of an ongoing partnership with the National Renewable Energy Lab (NREL) Strategic Technical Assistance Response Team program, RurAL CAP organized energy fairs in Arctic Village, Venetie, Shishmaref, Minto, Kongiganak, and Koyukuk. All fairs involved classroom or assembly education of children and partnerships with community volunteers. Recognizing community needs in Arctic Village and Venetie, the Denali Commission provided funds to RurAL CAP to conduct home energy education and training to 50 households in these communities. The Energy Wise project began with professional training for 12 local hires in late 2013. The crews will install low cost supplies in high need homes and provide homeowners with information about how to save energy, proper ventilation and electric usage. All home visits will be completed in early 2014 with follow-up visits later in the year.



A student in Quinhagak wins a poster contest at an energy fair.
Photo by Ryan Clemens

LOOKING FORWARD: Solid Waste Management Expansion

Under a partnership established in 2013 with the Yukon-Kuskokwim Coastal Association, RurAL CAP is engaging in a three year project to address solid waste management priorities in Yukon-Kuskokwim Delta communities. Grant funds will be awarded to 18-25 Yukon Kuskokwim Delta communities ranging from \$40,000 - \$80,000. The goal of this program is to protect the Yukon Kuskokwim watershed and coastal areas by improving solid waste management infrastructure. The funds will also be used for community-designed landfill improvements such as fencing, burn boxes, hazardous waste containment and customized collection systems.



A worker in Emmonak hauls solid waste.
Photo by Martin Moore, Sr.

Health

BIRCH AmeriCorps Rural Providers' Conference Tobacco Prevention and Cessation Youth Development



Youth Track attendees painted hearts for a mural project at the Rural Providers' Conference in Fairbanks.

Photo by Angela Gonzalez

In addition to energy and environmental services, the **Community Development Division** provides training and education services to promote health such as the BIRCH AmeriCorps Program, the Rural Providers Conference, Youth Development, and *Growing Up Tobacco Free*, a tobacco prevention project. The Building Initiatives in Rural Community Health (BIRCH) AmeriCorps Program focuses on health and wellness issues prioritized by participating communities. Each year, 15 BIRCH Members work with their own villages to promote healthy lifestyles and wellness. They work with schools, clinics, councils, and wellness committees to provide health education and healthy activities for all ages.

2013 Health Highlights

- 4,787 community members participated in health education events through the BIRCH program.
- 94 families requested and received substance abuse and treatment information.
- The Youth Development and Culture program served 288 youth in 10 rural communities.
- 37% of Alaskan school districts are tobacco-free as a result of RurAL CAP's tobacco school policy project.
- 23 Head Start Centers participated in the *Growing Up Tobacco Free* in Alaska project.
- 360 people engaged in substance abuse prevention, treatment and wellness education through the Rural Providers' Conference in Fairbanks.



Old Harbor youth practice dancing during the Nuniaq Culture Camp.
Photo by Ryan Clemens



A student prepares kelp for canning as part of the Youth Development and Culture program on Prince of Wales Island.
Photo by Jill Krueger

HIGHLIGHT: Growing Up Tobacco Free

State of Alaska funding supports the Growing Up Tobacco Free in Alaska project in RurAL CAP Head Start centers. Over the next four years, Tobacco Free program staff will work with Head Start staff to expand their tobacco prevention outreach beyond the Head Start centers to tribal and city governments, schools, stores and other businesses and homes. Through this same funding, BIRCH AmeriCorps Members will also begin to strategically incorporate tobacco cessation referrals and prevention education into their service with rural youth in 15 communities each year.

RurAL CAP received a contract from the Alaska Student Activities Association to continue to coordinate the statewide Alaska Tobacco Control Alliance (ATCA) Youth Leaders coalition. This will also be a four-year partnership to support the ATCA Youth Leaders, as well as promote tobacco-related school policies. RurAL CAP is leading tobacco prevention and control initiatives through extensive partnerships in more than 50 rural communities.

LOOKING FORWARD: Alaska Native Youth Success Resource Center

Through a cooperative agreement with the United States Department of Health and Human Services, Office of Juvenile Justice and Delinquency Prevention, RurAL CAP, in collaboration with other agencies, is providing training, technical assistance and support to Alaska Native tribes to increase youth success and reduce juvenile delinquency. RurAL CAP has completed the assessment phase of the project and has shifted to the planning and development of the Alaska Native Youth Success (ANYS) Resource Center, known as the Resource Basket: Gathering and Sharing Alaska Native Youth Success. In the past year, staff conducted community café sessions, presentations, surveys, listening sessions with stakeholders, and held numerous advisory group meetings to get feedback and direction for the Resource Basket. To review the online resource or request technical assistance, please visit the Resource Basket at www.alaskanativeyouth.org.



A Growing Up Tobacco Free event held in Akiak.
Photo by Amy Modig



The Resource Basket

Housing

**Affordable Housing
Anchorage Homeless Outreach Project
Community Bound
Homeward Bound
Karluk Manor
Self-Help Housing
Weatherization**



A before and after photo of a home weatherized in Eek.

Photos courtesy of RurAL CAP staff

The **Planning and Construction Division** assists rural communities and low-income people by increasing affordable housing opportunities, preserving and improving existing housing, facilitating community-based planning, and building the capacity of rural communities to participate effectively in the development of housing and related infrastructure. RurAL CAP is one of many organizations responsible for weatherizing homes throughout Alaska. The main goal of the Weatherization Assistance Program is to conserve energy. This is accomplished primarily by reducing air leakage, increasing insulation, and improving heating system efficiency. In all weatherization and rehabilitation projects, local hire is an important element which provides employment and provides communities with a more skilled labor pool.



The Weatherization crew repairs a roof in Chevak.
Photo courtesy of RurAL CAP staff

The **Supportive Housing Division** provides safe, attractive and affordable housing units in Anchorage. Rental apartments are provided to individuals with limited credit and rental history. Affordable housing helps boost the local economy by purchasing local building materials and hiring local subcontractors. Another program offered through the Supportive Housing Division is Homeward Bound, a 25-bed transitional living facility. It is one of only a few programs in the country with comprehensive services ranging from detox to housing and employment. Community Bound offers specific case management to individuals needing housing assistance and employment development. The Housing First program provides permanent housing for chronically homeless alcoholics. Individuals receive intensive in-home case management to help them make progress towards self-sufficiency.

2013 Housing Highlights

- Built 6 Self-Help homes in Kenai.
- 13 Homeward Bound residents performed volunteer service in the community.
- 24 Homeward Bound residents obtained employment.
- 15 residents moved from transitional housing at Homeward Bound into permanent housing.
- 6 Karluk Manor residents obtained employment.
- 46 formerly homeless Karluk Manor residents were kept off the streets.
- Weatherized 1,190 homes in 10 communities and provided employment for 151 rural residents.
 - 231 homes weatherized in 8 rural communities.
 - 161 units weatherized in Juneau.
 - 798 units weatherized in Anchorage.

HIGHLIGHT: Home Modification Program

In addition to work accomplished with Weatherization funding, RurAL CAP initiated a new grant from the Alaska Department of Health and Social Services for Home Modifications for persons with disabilities. Outreach and eligibility work on this grant is being performed through a partnership with Arctic Access, the independent living center for the Northwest region. When feasible, Home Modifications funding is combined with Senior Access program funds to increase the range of modifications made to homes. Typical modifications include home access ramps, roll-in showers and grab bars. Twenty-five home modifications have been completed to date.



Irwin Barr of Unalakleet receives an entry ramp for his home through the Home Modification program. Barr is pictured with Jon Liebsack of RurAL CAP.
Photo by Sam Meyer

LOOKING FORWARD: Self-Help Housing

The RurAL CAP Self-Help Housing program on the Central Kenai Peninsula is currently in the middle of a two-year project to build 18 new homes. The project has been split into three phases of six houses each. RurAL CAP is in the process of submitting an application to USDA-Rural Development for a new Section 523 Technical Assistance Grant for the next two years. These are the funds that enable RurAL CAP to offer the self-help program, paying for much of the marketing, homebuyer recruitment and loan packaging, and on-site construction supervision.



Six Kenai residents became homeowners in the Self-Help program in 2013.
Photo by Mi'shell French

Rural Energy Enterprises

2013 REE Highlights

- RurAL CAP has more than \$6.4 million in equity in REE.
- 86.5% of the total sales are from Alaska.
- Gross Sales - \$9.4 million.
- Developed a new marketing strategy; updated logo and website.



Jason Evans, CEO
Rural Energy Enterprises
6637 Arctic Spur Road
Anchorage, AK 99518
www.rural-energy.com
(907) 278-7441

Rural Energy Enterprises (REE), a wholly owned subsidiary of RurAL CAP, is a wholesale distributor of energy-efficient and money-saving products. REE began in 1987 after receiving a federal grant to evaluate the feasibility of engaging in energy-related for-profit activity.

REE promotes and provides state-of-the-art, energy-efficient heating and lighting products to tens of thousands of low-income residents statewide who experience the highest energy costs and lowest temperatures in some of the most remote communities in the country. These products save residents millions in fuel costs. REE maintains business relationships with 230 small entrepreneur dealerships in rural Alaska creating economic opportunities in many remote villages.

The company distributes Toyostove, Bosch ProTankless, NordicStove, Dunkirk, Drolet, Godin, Rinnai, Nestor Martin, Osburn, Vanguard and Toyotomi products. REE specializes in oil, wood and gas fired direct vent or sealed combustion high-efficiency heaters as well as water heaters, gas cook stoves, marine heaters, marine cook stoves, tent heaters and tent stoves.

REE is the exclusive distributor of Toyostove heaters in Alaska, Idaho, North Dakota, Montana, South Dakota, Wyoming, Washington, British Columbia, the Yukon and Northwest Territories. The company also offers selected Toyostove and Toyotomi products in Arizona, Colorado, New Mexico and Utah. It is the exclusive North American importer and distributor of NordicStove non-electric oil burning heaters for tents, boats, homes and emergency use.



As a wholesale distributor, REE provides energy efficient products such as the Toyostove to a network of 230 small entrepreneur dealerships.

Photo by Angela Gonzalez

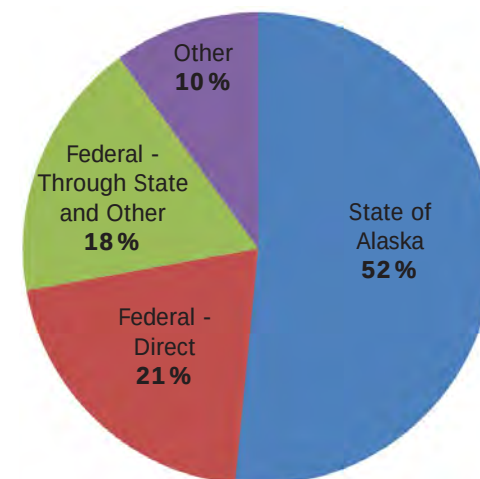
Financial Summary

For the fiscal year ending September 30, 2013

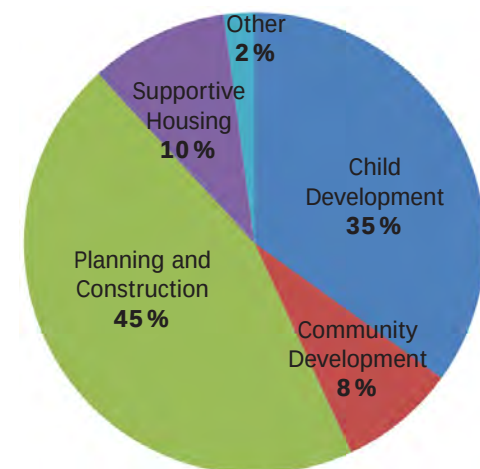
Sources of RurAL CAP Funds		
Federal - Direct		8,451,057
Federal - Through State and Other		7,305,258
State of Alaska		21,176,898
Other (includes three items below)		4,125,850
	Local Grants	220,085
	Corporation, Foundation & Individual Support	1,549,330
	Other Revenue	2,356,435
Subtotal for Nonprofit Sources		41,059,063
Rural Energy Enterprises		9,363,317
Total		50,422,380

Uses of RurAL CAP Funds	
Child Development	13,629,339
Community Development	3,185,687
Planning and Construction	17,558,998
Supportive Housing	3,793,339
Other Programs	835,601
Subtotal for Nonprofit Uses	39,002,964
Rural Energy Enterprises	8,934,070
Change in Net Assets	2,485,347
Total	50,422,380

The FY2013 audit was conducted by KPMG. RurAL CAP's federally approved indirect rate of 11% of direct costs covers administrative expenses such as those for the executive, accounting, purchasing, and human resources departments, corporate insurance, annual audit, and Board of Directors.

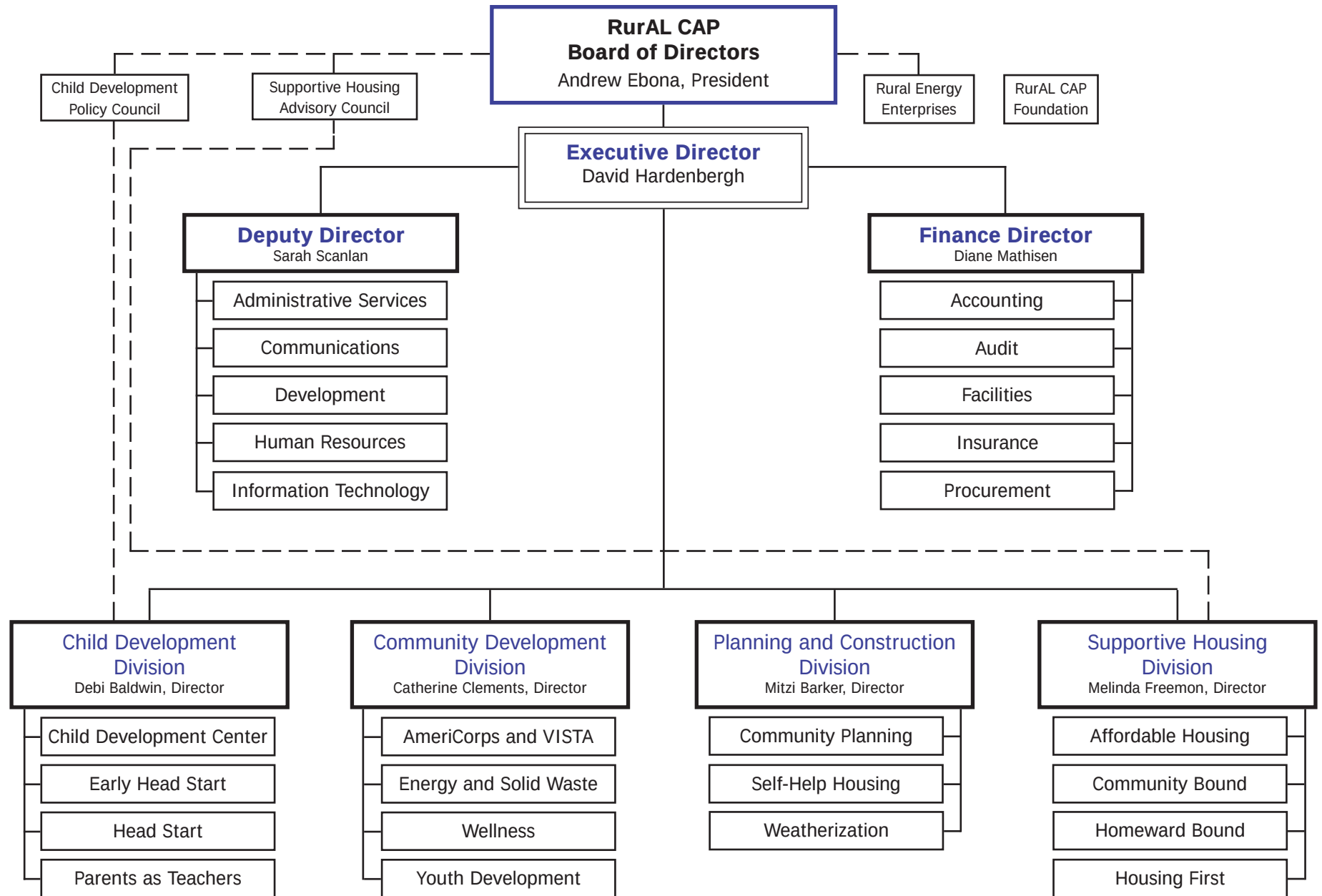


Sources of RurAL CAP Nonprofit Funds



Uses of RurAL CAP Nonprofit Funds

Organizational Chart



Approved February 2013

Acknowledgements

Thank you to our funders and partners for engaging with RurAL CAP to fulfill our vision:

Healthy People, Sustainable Communities, Vibrant Cultures

Akiak Native Community
Alaska Bush Caucus
Alaska Community Share
Alaska Cooperative Extension Service
Alaska Department of Commerce, Community,
and Economic Development
Alaska Department of Education and Early
Development
Alaska Department of Health and Social
Services
Alaska Department of Labor and Workforce
Development
Alaska Department of Public Safety
Alaska Energy Authority
Alaska Federation of Natives
Alaska Housing Finance Corporation
Alaska Legal Services Corporation
Alaska Mental Health Trust Authority
Alaska Municipal League
Alaska Native Brotherhood
Alaska Native Tribal Health Consortium
Alaska Schools Activities Association
Alaska Village Initiatives
Alaska Works Partnership
Alaskans for Litter Prevention and Recycling
Aleutian Pribilof Islands Association
American Planning Association - Alaska Chapter
Anchorage Community Mental Health Services
Association of Village Council Presidents, Inc.
Atwood Foundation
Bean's Café
BP Fabric of America
Bristol Bay Native Association
Brother Francis Shelter
Campfire USA

Catholic Social Services
Central Council Tlingit & Haida Indian Tribes of
Alaska
Chugachmiut
Community Action Partnership
Community Action Partnership of Oregon
Community Action Program Legal Services, Inc.
Cook Inlet Lending Center
Cook Inlet Tribal Council, Inc.
Copper River Native Association
Council of Athabaskan Tribal Governments
Denali Commission
First Alaskans Institute
First Bank - Ketchikan
First National Bank Alaska
Food Bank of Alaska
Foraker Group
Health Education Council's Break Free Alliance
Homer Foundation
Kachemak Bay Rotary Club
Kawerak, Inc.
Kenai Peninsula Borough
Kodiak Area Native Association
Kodiak Island Borough
KPMG, LLP
Maniilaq, Inc.
Marsh Creek, LLC
Municipality of Anchorage
NANA Regional Corporation
National Community Action Foundation
North Slope Borough
Northern Justice Project
Northwest Arctic Borough
Northwest Inupiat Regional Housing Authority
Office of Governor Sean Parnell

Office of Mayor Dan Sullivan
Office of Representative Don Young
Office of Senator Lisa Murkowski
Office of Senator Mark Begich
Pick. Click. Give. - PFD Charitable Contribution
Program
Rasmuson Foundation
Renewable Energy Alaska Project
Rural Local Initiatives Support Corporation
Serve Alaska
Spirit of Youth
Starbucks Foundation
Tanana Chiefs Conference
Tok Community Umbrella Corporation
U.S. Corporation for National and Community
Service
U.S. Department of Agriculture - Rural
Development
U.S. Department of Education
U.S. Department of Energy
U.S. Department of Health and Human Services
U.S. Department of Housing and Urban
Development
U.S. Department of Justice
U.S. Environmental Protection Agency
United Way of Anchorage
University of Alaska
USKH - Anchorage
Weidner Properties, LLC
Wells Fargo Bank Alaska
Yukon Kuskokwim Coastal Association
Yukon Kuskokwim Health Corporation
Yupit School District

Photo taken in Toksook Bay by Dorothy Erickson



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