

2014

Annual Report



Rural Alaska Community Action Program, Inc.
Healthy People, Sustainable Communities, Vibrant Cultures



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CREDITS

- Design and Layout:** Angela Gonzalez
- Photos:** RurAL CAP Staff
- Cover Photo:** Akiak Head Start children participate in a science experiment to see what happens when water and oil are mixed together. Photo by Jaad McElroy

Kuskokwim River view near Akiak. Photo by Tara Loyd

Mission Driven

The Rural Alaska Community Action Program, Inc. (RurAL CAP) is a private non-profit organization working to improve the quality of life for low-income Alaskans. Founded in 1965, RurAL CAP commemorates 50 years in 2015.

VISION

Healthy People, Sustainable Communities, Vibrant Cultures

MISSION STATEMENT

To empower low-income Alaskans through advocacy, education, affordable housing and direct services that respect our unique values and cultures

CORE VALUES

Action ≈≈≈ Effectiveness ≈≈≈ Honesty ≈≈≈ Respect

RurAL CAP recognizes the unique values and way of life of rural Alaskans. It plans its activities with input from and respect for the people it serves. It follows the belief that rural Alaskan communities have the right to maintain their cultural heritage and close relationship to the land while protecting their economic and human potential.

2014 BOARD OF DIRECTORS

Executive Committee

President..... Jacqueline Dailey
Vice President..... Steve Longley
Secretary/Treasurer..... Margaret Roberts
Committee Member Lindsey Hannevold
Committee Member John Moller
Committee Member Steve Morris

Target Area Representatives

Alaska Native Brotherhood/Sisterhood ... Jacqueline Dailey
Aleutian/Pribilof Islands Association..... Zenia Borenin
Assoc. of Village Council Presidents..... David O. David
Bristol Bay Native Association..... Ted Angasan
Central Council Tlingit-Haida Marvin Adams
Child Development Policy Council..... Lindsey Hannevold
Chugachmiut..... Mark Hoover
Copper River Native Association..... Tonilee Jackson
Kawerak Steve Longley
Kodiak Area Native Association Margaret Roberts
Maniilaq Association Ben Atoruk
Tanana Chiefs Conference Nancy James

Private Sector Representatives

Alaska Legal Services Corporation..... Nikole Nelson
Alaska Municipal League Betty Svensson
Alaska Native Brotherhood, Camp 2..... Andrew Ebona
Alaska Village Initiatives..... Myrna Torgramsen

Public Representatives

Akiak Native Community Mike Williams
Alaska Bush Caucus Rep. Ben Nageak
Alaska Cooperative Extension Service Leslie Shallcross
Alaska Dept. of Education & Early Dev. .. Chris Simon
Office of the Governor of Alaska..... John Moller
Municipality of Anchorage..... Steve Morris
North Slope Borough..... Doreen Leavitt
University of Alaska Dr. Jeane Brenig



Jacqueline Dailey,
Board President

Making a Positive Difference

MESSAGE FROM THE BOARD PRESIDENT

Greetings,

On August 20, 1964, President Johnson signed the Economic Opportunity Act into law creating Community Action Agencies and other programs such as Job Corps, Medicare, VISTA (Volunteers in Service to America) and Legal Services. For 50 years, opportunities have been provided and lives have been changed for many families because of community action. Programs like Head Start, weatherization, affordable housing, energy assistance, job training and community economic development have helped improve lives and communities throughout Alaska and the country.

As the only Community Action Agency in Alaska, RurAL CAP was founded in 1965 and will mark its 50th anniversary in 2015. For the past 50 years, the lives of tens of thousands of Alaskans have been touched and improved by the people and programs of RurAL CAP. As we look back on 2014, we see a wide range of organizational accomplishments and results including:

- The improved early childhood development of 1,465 children, ages 0 to 5, through Head Start, Early Head Start, Parents As Teachers, and Child Care services;
- Energy-efficiency improvements to 567 homes weatherized in 11 rural communities through the employment of 151 local residents;
- 39 Elder Mentor volunteers provided 7,548 hours of academic engagement to 956 children;
- The Yukon Kuskokwim Coastal Assistance program partnered with RurAL CAP to invest \$2.1 million in solid waste management programs in 16 Y-K communities;
- 65 locally-hired rural AmeriCorps and VISTA Members increased their employment skills and dedicated 46,600 hours of service in 20 communities;
- The acquisition of Safe Harbor Inn which provides 105 units of affordable housing to low-income families in Anchorage;
- 101,009 meals were served to children in 24 communities to help meet their nutritional needs so they do better in school and experience less illness;
- An increase in the number of Self-Help homes constructed in the Kenai area to 49;
- Research on the impact of Karluk Manor reflects a significant increase in health and wellness of its residents and a decrease in the use of emergency services; and
- The production of 22 YouTube videos in Yup'ik and English on Weatherization, Self-Help Housing, the Rural Providers' Conference, and AmeriCorps programs.

Thank you for your support during the past year. As we make our preparations to mark RurAL CAP's 50th anniversary in 2015, we remain focused on fulfilling our mission to empower low-income Alaskans through advocacy, education, affordable housing and direct services that respect our unique values and cultures.

Sincerely,

Jacqueline Dailey, President
Board of Directors

A Sustainable Future

MESSAGE FROM THE EXECUTIVE DIRECTOR

Dear Friends,

As resilient Alaskans seek solutions to our many challenges, we are reminded about the strength that comes from working together to make a difference.

The power of working together to achieve meaningful and measurable results is exemplified in the letter below shared by an Elder in Chevak where RurAL CAP's Weatherization crews worked on 107 homes in 2013-14 and are scheduled to weatherize 22 more homes in 2015.



David Hardenbergh,
Executive Director

"I want to express my gratitude as a community Elder, as well as for the people of the community of Chevak. The renovation of the houses were adequately provided with new windows, doors, insulation, and ventilation to make our home environment safe for many years to come. Individuals that were qualified received weatherization assistance to renew their houses and extending the use of these houses for 10-20 more years down the line. The community of Chevak with new painted homes makes the old weathered houses look new once again which will improve the morale of the people. I know in my heart that many of the people are grateful for what you have done and what you are doing to help our community. As a community member, I want to thank each and every one of you for helping the people of Chevak, as well as improving our living conditions for many years to come. As an Elder, I am more at peace in my home knowing my family will be warm and will save heating fuel in which our utilities have sky rocketed because of fuel costs. We will be able to withstand the cold winters and be comfortable in our home environment with our families."

"Quyana for your hard work, God Bless you."

- John F. Pingayak

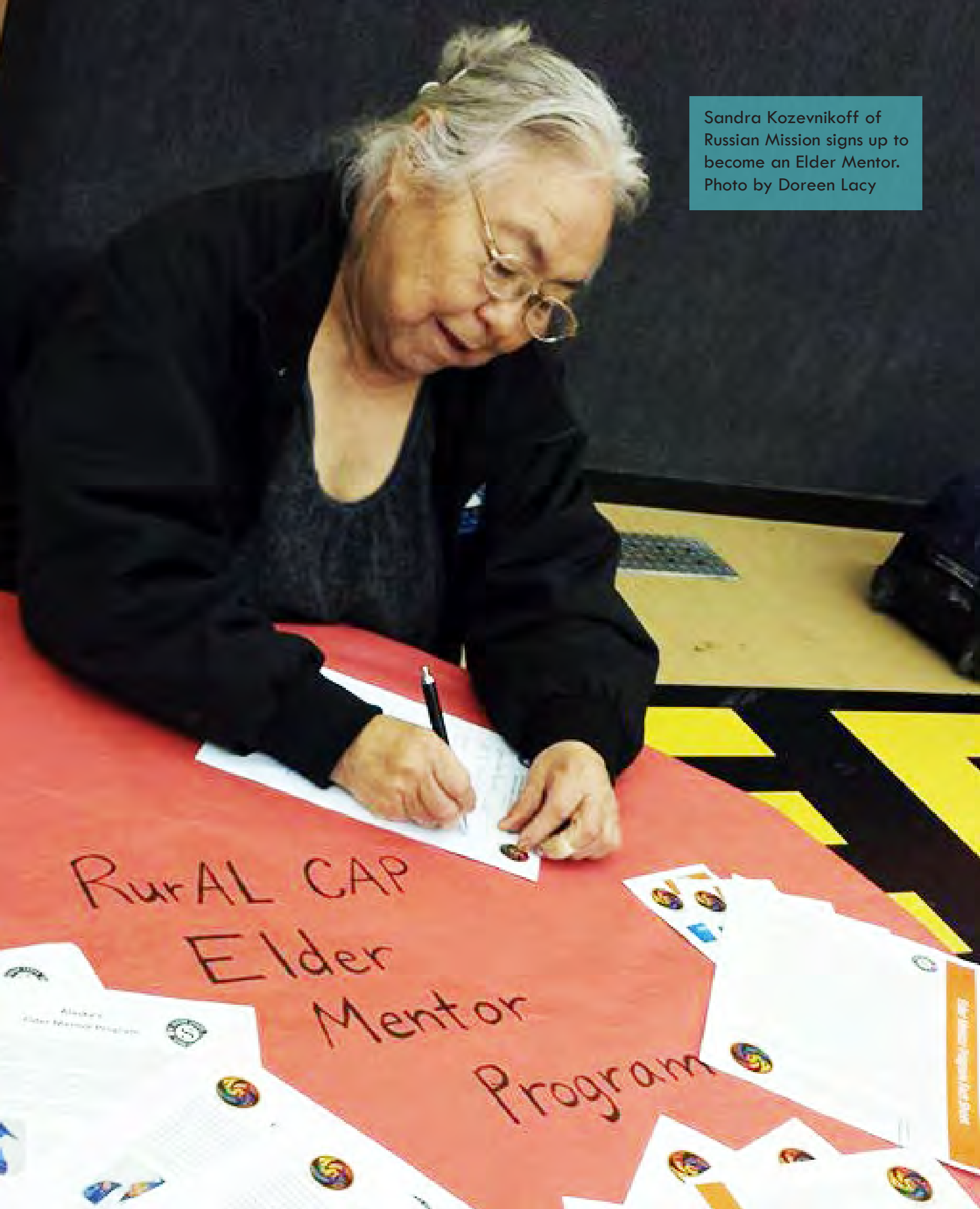
People know it's never just one person or one leader who brings about change for communities. It's all of us working together because we each have important roles to play. Community action has long been and continues to be a people process, one built on local input and control, the application of resources that improve the quality of life without creating dependencies, resulting in significant and measurable outcomes.

Thank you for your commitment to RurAL CAP and your continued support of programs and services that make a difference in the lives of low-income Alaskans.

Sincerely,

A handwritten signature in black ink that reads "David Hardenbergh". The signature is fluid and cursive.

David Hardenbergh
Executive Director



Sandra Kozevnikoff of Russian Mission signs up to become an Elder Mentor. Photo by Doreen Lacy

Agency Overview

The Rural Alaska Community Action Program, Inc. (RurAL CAP) is a private, statewide, nonprofit organization established in 1965. Governed by a 24-member Board of Directors, RurAL CAP is one of the largest and most diversified nonprofit organizations in the state. For 50 years, RurAL CAP has promoted self-sufficiency in Alaska, fulfilling the mission to improve the quality of life for low-income Alaskans through education, training and providing direct services. The organization offers programs that find positive, culturally responsive solutions to local issues by focusing on measurable results and actively engaging community members.

With the vision “Healthy People, Sustainable Communities, Vibrant Cultures,” RurAL CAP builds capacity in partnership with local communities through the delivery of quality services and program management. Head Start, Weatherization, AmeriCorps and Supportive Housing continue to be the largest programs.

The agency operated on \$42.9 million in fiscal year 2014, which included \$33.9 million for nonprofit services and \$9 million for its for-profit subsidiary, Rural Energy Enterprises. Although RurAL CAP’s central office is located in Anchorage, the majority of its employees, as well as the majority of its Board members, live and work in rural Alaska. During 2014, RurAL CAP employed 752 people in 65 communities statewide.

RurAL CAP’s reputation for results and ability to tell the story of its people and programs are key to its past growth and future success. The ability to communicate what we do, why we do it, and to identify the tangible cost benefits and results remain an organizational priority.

Economic Impact Map of RurAL CAP Wages Paid in FY2014



Early Childhood Education

The Child Development Division provides services to prenatal women, children and families in 28 communities across Alaska. The programs offered by the Division include Head Start, Early Head Start, Parents as Teachers, and an early child care facility in Anchorage. Children who have access to high quality, culturally respectful and meaningful education are more likely to graduate from high school, lead productive lives and raise healthy families. The Division operates under strict federal and state regulations which require a well-trained staff and close monitoring of its programs.

The Division programs are designed to facilitate parent involvement and community collaboration. Programs promote the basic tenet that parents are the child's first and best teacher. Children receive services that promote positive socio-emotional development, healthy practices, cultural richness and school readiness.



Homer Head Start children watch a play.
Photo by Keith Perry

2014 Early Childhood Education Highlights

- Provided early childhood services to 1,465 children in 28 communities through the Head Start, Early Head Start and Parents as Teachers programs
- 23 Head Start centers engaged in the Growing Up Tobacco Free in Alaska initiative
- 661 Head Start families identified family strengths and adopted goals and action steps
- 1,335 children received age appropriate development screenings
- 13 educators received the Parents as Teachers Foundational Certification
- 312 Head Start four-year olds mastered at least one or more school readiness skills for kindergarten

Looking Forward: Live Web Streaming of Head Start Classrooms

Computer and audio equipment was installed in 14 Head Start sites to enable live web streaming from the classroom into the central office in Anchorage. This technology allows a real-time connection with classrooms for observations and appropriate follow-up and guidance with rural site staff. Local Head Start staff initiates the web stream and audio enabling the central office staff to listen in on teacher-to-child interactions and child-to-child interactions in the classroom.



Toksook Bay Head Start child, Trista Atti.
Photo by Dorothy Erickson

2014 Early Childhood Education Program Sites

Child Development Center Anchorage

Head Start and Early Head Start Sites

Akiak*	Kwethluk*
Alakanuk	Marshall
Anchorage	Mountain Village
Chevak	Napaskiak
Emmonak	Nunapitchuk*
Haines	Pilot Station*
Homer	Savoonga
Hooper Bay*	St. Mary's*
Kake	Stebbins
Ketchikan	Sterling
Kluti-kaah	Tok
Kodiak	Toksook Bay

*Also an Early Head Start Site

Parents as Teachers Sites

Alakanuk	Marshall
Anchorage	Mountain Village
Chevak	Napaskiak
Copper Center	Savoonga
Emmonak	Seward
Glenallen	Stebbins
Haines	Tanacross
Kake	Tok
Ketchikan	Toksook Bay
Kodiak	

Barbara Roddy observes the Marshall Head Start classroom from her office in Anchorage.
Photo by Angela Gonzalez

Energy and Environment

The Community Development Division provides training, education, resources, and service opportunities to low-income Alaskans to improve environmental conditions, save energy and build capacity. The division focuses on local solutions that are culturally appropriate and achieve measurable results.

The Division includes three national service AmeriCorps and VISTA programs. Each year, RurAL CAP supports up to 65 AmeriCorps and VISTA members in 20 communities across Alaska. RurAL CAP AmeriCorps Members are recruited locally to address community issues and implement local solutions to those concerns. They gain valuable training, skills and experience and earn an education award of \$5,500 after completing a year of service. The Rural Alaska Village Environmental Network (RAVEN) AmeriCorps and the VISTA Producing Opportunities With Energy Reduction (POWER) programs help rural communities reduce their energy bills.



Burn units in Dot Lake are used to reduce the volume of trash by burning it in a safe and contained unit designed for hotter, more complete combustion. Photo by Ted Jacobson

2014 Energy and Environment Highlights

- Diverted 104,000 pounds of materials either through recycling or backhaul from rural dumpsites
- 65 locally hired rural AmeriCorps and VISTA members increased their employment skills and dedicated 46,600 hours of service in 20 communities
- Managed 16 grants through a partnership with the Yukon Kuskokwim Coastal Association (YKCA) to address solid waste management priorities in several Yukon Kuskokwim regional communities
- 12 personnel from 11 sub-grantee sites of the YKCA Solid Waste Management program completed grant management training in Bethel
- Provided Energy Wise services in Arctic Village and Venetie; 165 residents learned how to make their homes more energy efficient, while 55 homes received energy efficiency upgrades
- 10 Energy Wise employees completed professional Weatherization and OSHA certifications

Looking Forward: Continuation of Solid Waste Services

The Yukon Kuskokwim Coastal Assistance (YKCA) program granted \$2,151,000 (originating from the U.S. Department of Natural Resources) to RurAL CAP to administer a solid waste management grant program between 2013 and 2016. The scope of work under this three-year grant consists of providing project grant management and technical assistance to 16 Yukon-Kuskokwim Delta communities selected for \$30,000 - \$80,000 grants to improve solid waste management systems. The YKCA Board of Directors selects villages through a competitive process. In 2014, 11 grantees were awarded a total of \$709,557.63 in 2014, including Akiachak, Akiak, Atmautluak, Hooper Bay, Napaskiak, Nightmute, Nunam Iqua, Nunapitchuk, Pilot Station, Toksook Bay and Tuntutuliak.



Housing near landfill in Noatak.
Photo by Ted Jacobson

2014 Energy and Environment Programs

Energy Fairs

Energy Wise

Rural Alaska Village
Environmental Network
(RAVEN) AmeriCorps

Solid Waste Projects

VISTA Energy Program

VISTA Producing
Opportunities With
Energy Reduction
(POWER)



An e-waste and equipment storage building under construction in Toksook Bay for a solid waste project.
Photo by Ted Jacobson

Health

In addition to energy and environmental services, the Community Development Division provides training and education services to promote health such as the BIRCH AmeriCorps Program, the Rural Providers' Conference, Youth Development and Growing Up Tobacco Free, a tobacco prevention project. The Building Initiatives in Rural Community Health (BIRCH) AmeriCorps Program focuses on health and wellness issues prioritized by participating communities. Each year, BIRCH Members work with schools, clinics, councils, and wellness committees to provide health education and healthy activities for all ages. The AmeriCorps Elder Mentor program was added to the Division's programs in 2014. Elder Mentors help children with school work, model positive social and cultural values and provide emotional support to children.



A Growing Up Tobacco Free in Alaska education session was held in St. Paul. Photo by Joie Brown



2014 Health Programs

**Building Initiatives in Rural
Community Health (BIRCH)**

AmeriCorps

Elder Mentor

Rural Providers' Conference

**Tobacco Prevention
and Cessation**

Youth Development

Elder Margie Bell visits children at the Hooper Bay Head Start. Elder Mentors offer the intergenerational relationships that are important to healthy child development. Left-right: Steven Rivers, Dennis Hill II, Margie Bell, Raelena Active and Dora Bokowski. Photo by Cathie Clements

2014 Health Highlights

- 61 Alaska Native tribes or other providers serving rural Alaska Native youth increased their capacity to support positive youth development through the Resource Basket, BIRCH and Youth Development and Culture grants
- 21 communities have increased their capacity to provide education and policy decisions about tobacco cessation and smoke-free workplaces
- The Youth Development and Culture program served 222 youth in 10 rural communities
- The BIRCH AmeriCorps program engaged over 3,000 community members in health education events
- 23 Head Start Centers participated in the Growing Up Tobacco Free in Alaska project
- The Resource Basket (promoting positive youth development) provided training and technical assistance to more than 300 people from 50 Alaskan communities

Looking Forward: Elder Mentor and Foster Grandparent Program

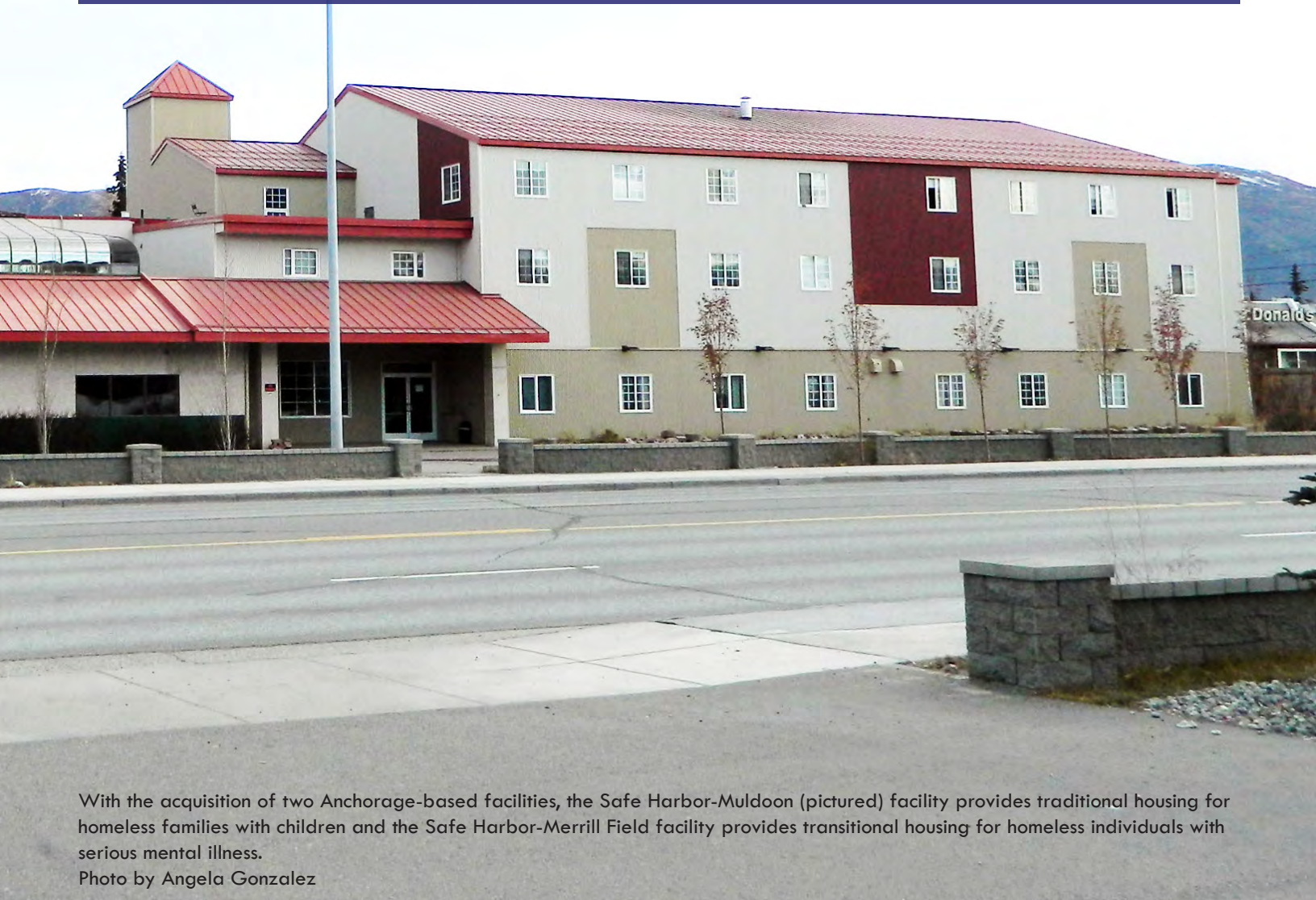
RurAL CAP's Elder Mentor and Foster Grandparent Program engages low-income seniors, ages 55 years and over, in volunteer service to their communities. The volunteers mentor or tutor children in schools, Head Start, and community-based settings across the state, while earning a modest monthly stipend, meal and transportation benefits. Program goals include increasing school readiness for pre-school children, increasing academic engagement and performance for K-12 students - and for all children, reinforcing social skills, traditional culture and resilience.

The program will engage approximately 150 volunteers a year when fully operational. Partnerships include the Corporation for National and Community Service, the State of Alaska, Division of Senior and Disability Services, United Way of Anchorage, schools, Head Start Centers and youth correctional facilities.

Housing

The Planning and Construction Division assists rural communities and low-income people by increasing affordable housing opportunities, preserving and improving existing housing, facilitating community-based planning, and building the capacity of rural communities to participate effectively in the development of housing and related infrastructure. RurAL CAP is one of many organizations responsible for weatherizing homes throughout Alaska. The main goal of the Weatherization Assistance Program is to conserve energy. This is accomplished primarily by reducing air leakage, increasing insulation, and improving heating system efficiency. In all weatherization and rehabilitation projects, local hire is an important element which provides employment and provides communities with a more skilled labor pool.

The Supportive Housing Division supports housing programs aimed to provide safe, attractive and affordable housing in Anchorage. The Affordable Housing program provides rental apartments to individuals with limited credit and rental history. Homeward Bound, a 25-bed transitional living facility, is one of only a few programs in the country with comprehensive services ranging from detox to housing and employment. Community Bound offers specific case management to individuals needing housing assistance and employment development. The Housing First program provides permanent housing for chronically homeless alcoholics at Karluk Manor. Individuals receive intensive in-home case management to help them make progress towards self-sufficiency. Safe Harbor was added to the Division's homeless services in 2014.



With the acquisition of two Anchorage-based facilities, the Safe Harbor-Muldoon (pictured) facility provides traditional housing for homeless families with children and the Safe Harbor-Merrill Field facility provides transitional housing for homeless individuals with serious mental illness.

Photo by Angela Gonzalez

2014 Housing Highlights

- Built 6 Self-Help homes in the Kenai area bringing the total number of homes to 49
- Weatherized 567 homes in 11 communities and provided employment for 151 rural residents
- The Senior Access Program provided wheelchair ramps for 21 income-eligible seniors
- Completed 50 home modifications (access ramps, roll-in showers and grab bars) for persons with disabilities in the Northwest Region, Yukon-Kuskokwim Region and Juneau
- 80 people have been housed at Karluk Manor since the inception of the program in 2011
- 15 Homeward Bound residents obtained higher paying jobs resulting in “living wage” employment benefits
- Homeward Bound provided transitional housing to 73 people; 19% maintained permanent housing and 23% increased their income
- Worked to acquire Safe Harbor Inn, two Anchorage-based facilities providing housing to low-income families

Looking Forward: Safe Harbor Inn

One of RurAL CAP's biggest undertakings ever and perhaps the most significant accomplishment of 2014 was the acquisition of Safe Harbor Inn. With an appraised value of \$3.35 million for 105 units of housing located in two separate properties in Anchorage, one in Muldoon and one near Merrill Field, this was the most valuable property acquisition in agency history. Safe Harbor Inn offers transitional housing to keep people from becoming homeless. Plans are underway to add 20 more units in 2015.

Safe Harbor Plans

- Muldoon will provide transitional housing for homeless families with children with the goal of moving them to permanent housing within six months
 - 50 transitional housing units are currently available
 - The adjacent restaurant will be demolished and 20 more units of permanent affordable housing with office space will be built
 - Intensive case management services will be offered for families on-site and have partnerships for other services, such as childcare, mental health, financial literacy and employment services
- Merrill Field will provide permanent supportive housing for homeless individuals with serious mental illness
 - The goal is to provide housing support and assistance with recovery
 - A total of 50 units will be available as well as a common space for residents to enjoy



Homeowners and volunteers help build Self-Help homes on the Kenai Peninsula.
Photo by Mi'shell French

2014 Housing Programs

Affordable Housing
Anchorage Homeless
Outreach Project
Community Bound
Homeward Bound
Karluk Manor
Self-Help Housing
Safe Harbor
Weatherization

Rural Energy Enterprises



www.rural-energy.com

2014 REE Highlights

- RurAL CAP has more than \$6.9 million in equity in REE
- 86.5% of the total sales are from Alaska
- Gross sales - \$9 million
- Net income increased nearly 20% over FY13
- Updated accounting and inventory system

REE Products

Air Conditioners
Boilers
Carbon Monoxide Detectors
Fluorescent Lighting
Gas Heaters & Stoves
Indoor Fireplaces
Inverters
Marine and Boat Heating
Non-Electric Oil Heaters & Stoves
Oil Heaters & Stoves
Outdoor Fireplaces
Plumbing Accessories & Fixtures
Tent/Camp Heating
Water Heaters
Wood & Pellet Stoves

As a wholesale distributor, REE provides energy efficient products such as the Toyostove to a network of 230 small entrepreneur dealerships.
Photo by Angela Gonzalez

Rural Energy Enterprises (REE), a wholly owned subsidiary of RurAL CAP, is a wholesale distributor of energy-efficient and money-saving products. REE began in 1987 after receiving a federal grant to evaluate the feasibility of engaging in energy-related for-profit activity.

REE promotes and provides state-of-the-art, energy-efficient heating and lighting products to tens of thousands of low-income residents statewide who experience the highest energy costs and lowest temperatures in some of the most remote communities in the country. These products save residents millions in fuel costs. REE maintains business relationships with 230 small entrepreneur dealerships in rural Alaska creating economic opportunities in many remote villages.

The company distributes Toyostove, Bosch ProTankless, NordicStove, Dunkirk, Drolet, Godin, Rinnai, Nestor Martin, Osburn, Vanguard and Toyotomi products. REE specializes in oil, wood and gas fired direct vent or sealed combustion high efficiency heaters as well as water heaters, gas cook stoves, marine heaters, marine cook stoves, tent heaters and tent stoves.

REE is the exclusive distributor of Toyostove heaters in Alaska, Idaho, North Dakota, Montana, South Dakota, Wyoming, Washington, British Columbia, the Yukon and Northwest Territories. The company also offers selected Toyostove and Toyotomi products in Arizona, Colorado, New Mexico and Utah. It is the exclusive North American importer and distributor of NordicStove non-electric oil burning heaters for tents, boats, homes and emergency use.



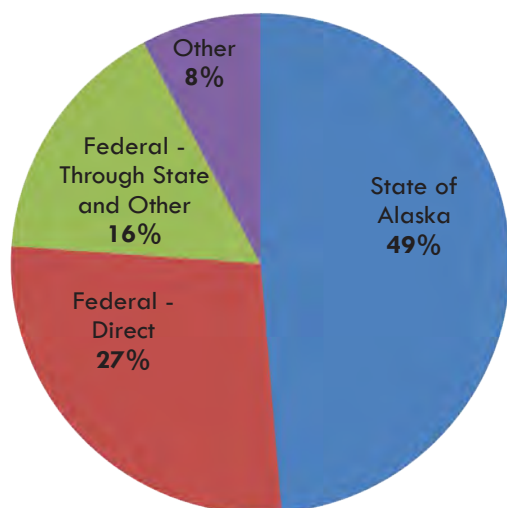
RurAL CAP Financial Summary

For fiscal year ending September 30, 2014

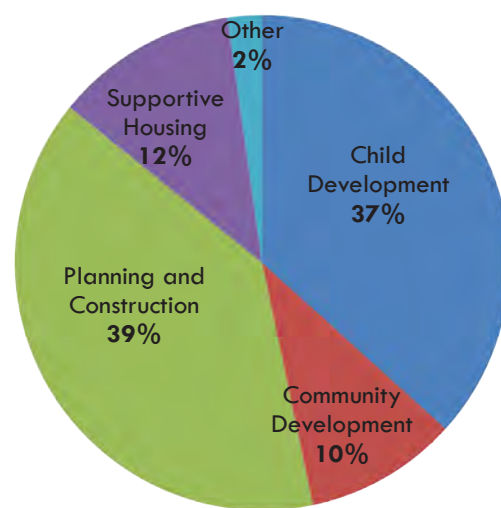
Sources of RurAL CAP Funds	
Federal - Direct	9,329,547
Federal - Through State and Other	5,477,176
State of Alaska	16,528,629
Other (includes three items below)	2,636,719
Local Grants	66,439
Corporation, Foundation & Individual Support	184,024
Other Revenue	2,386,256
Subtotal for Nonprofit Sources	33,972,071
Rural Energy Enterprises	9,004,452
Total	42,976,523

Uses of RurAL CAP Funds	
Child Development	12,540,723
Community Development	3,422,988
Planning and Construction	13,367,198
Supportive Housing	4,076,589
Other Programs	769,054
Subtotal for Nonprofit Uses	34,176,552
Rural Energy Enterprises	8,365,734
Change in Net Assets	434,237
Total	42,976,523

Sources of RurAL CAP Nonprofit Funds

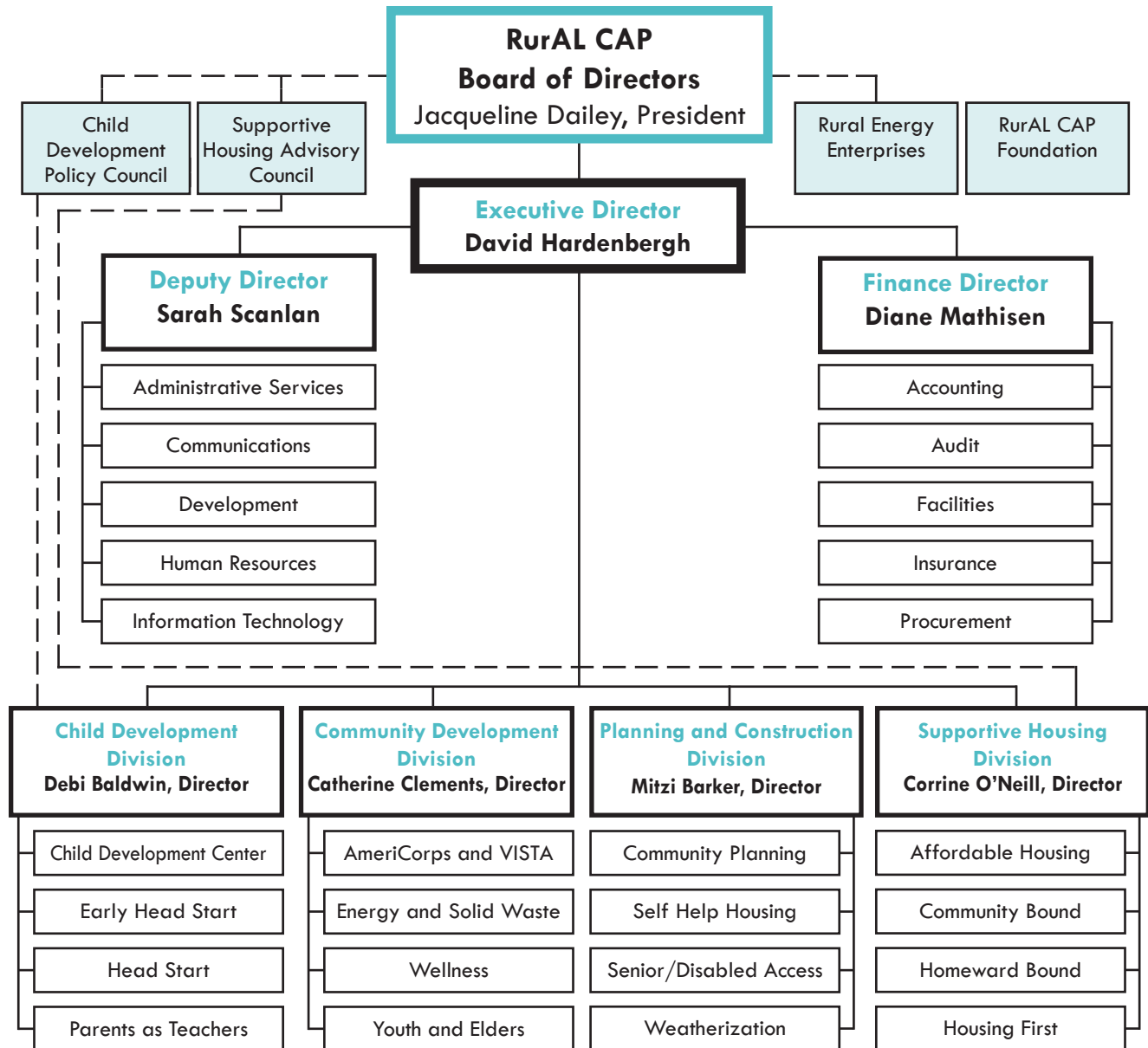


Uses of RurAL CAP Nonprofit Funds



The FY2014 audit was conducted by KPMG. RurAL CAP's federally approved indirect rate of 11% of direct costs covers administrative expenses such as those for the executive, accounting, purchasing, and human resources departments, corporate insurance, annual audit, and Board of Directors.

Organizational Chart

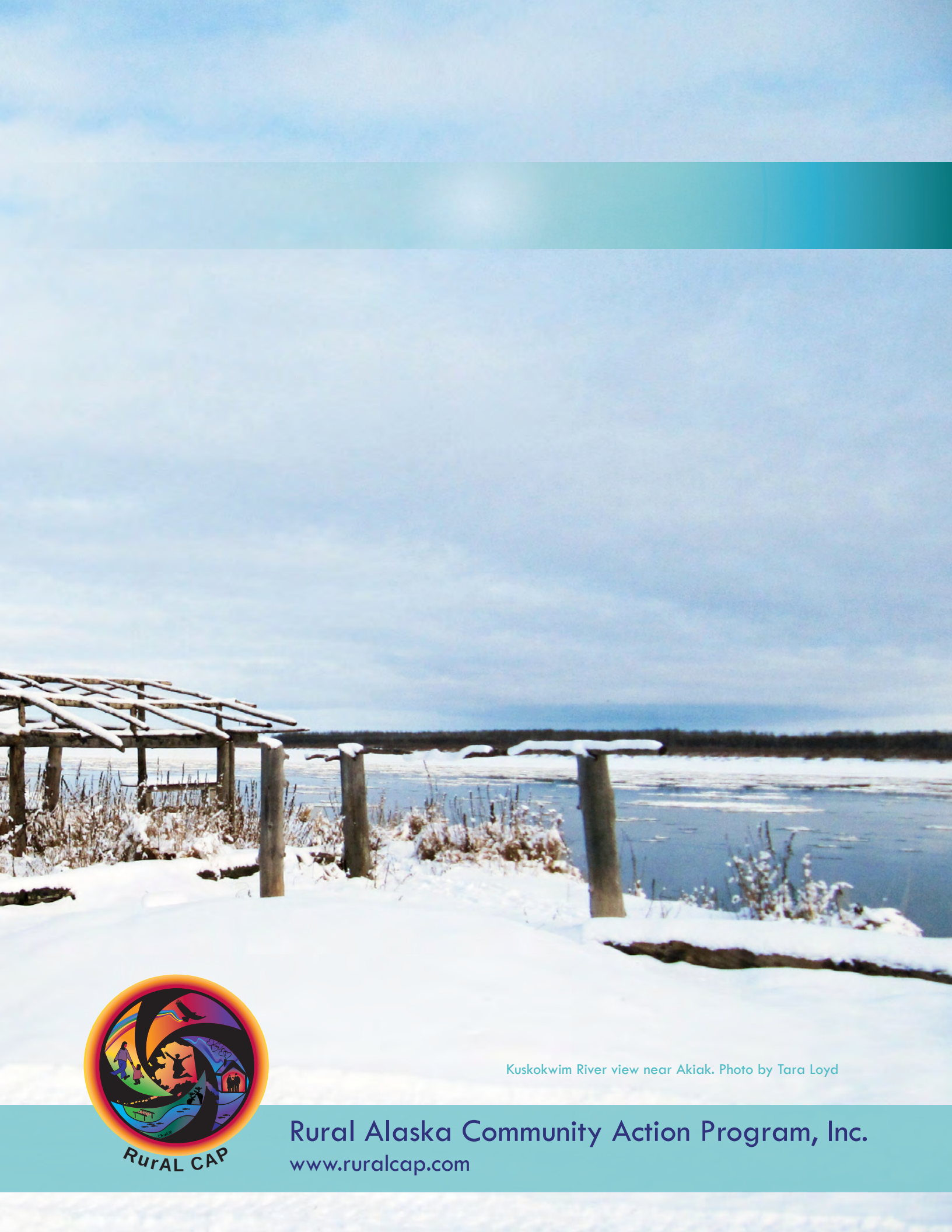


Acknowledgements

Thank you to our funders and partners for engaging with RurAL CAP to fulfill our vision:
Healthy People, Sustainable Communities, Vibrant Cultures

Akiak Native Community
Alaska Bush Caucus
Alaska Community Share
Alaska Cooperative Extension Service
Alaska Department of Commerce, Community, and
Economic Development
Alaska Department of Education and Early
Development
Alaska Department of Health and Social Services
Alaska Department of Labor and Workforce
Development
Alaska Department of Public Safety
Alaska Energy Authority
Alaska Federation of Natives
Alaska Housing Finance Corporation
Alaska Legal Services Corporation
Alaska Mental Health Trust Authority
Alaska Municipal League
Alaska Native Brotherhood and Sisterhood
Alaska Native Tribal Health Consortium
Alaska Schools Activities Association
Alaska Village Initiatives
Alaska Works Partnership
Alaskans for Litter Prevention and Recycling
Aleutian Pribilof Islands Association
American Planning Association - Alaska Chapter
Anchorage Community Mental Health Services
Association of Tazlina Residents
Association of Village Council Presidents, Inc.
Bean's Café
Bethel Family Clinic
BP Fabric of America
Bristol Bay Native Association
Brother Francis Shelter
Camp Fire Alaska
Catholic Social Services
Central Council Tlingit & Haida Indian Tribes of Alaska
Chugachmiut
Community Action Partnership
Community Action Partnership of Oregon
Community Action Program Legal Services, Inc.
Cook Inlet Lending Center
Cook Inlet Tribal Council, Inc.
Copper River Native Association
Copper Valley Community Library Association
Council of Athabascan Tribal Governments
Denali Commission
First Alaskans Institute
First Bank - Ketchikan
First National Bank Alaska
Food Bank of Alaska
Foraker Group
Health Education Council's Break Free Alliance

Homer Foundation
Housing Assistance Council
Kachemak Bay Rotary Club
Kawerak, Inc.
Kenai Peninsula Borough
Kodiak Area Native Association
Kodiak Island Borough
KPMG, LLP
Maniilaq, Inc.
March of Dimes
Marsh Creek, LLC
Municipality of Anchorage
Napaskiak Tribal Council
National Community Action Foundation
National Library Foundation
North Slope Borough
Northern Justice Project
Northwest Arctic Borough
Northwest Inupiat Regional Housing Authority
Office of Governor Sean Parnell
Office of Mayor Dan Sullivan
Office of Representative Don Young
Office of Senator Lisa Murkowski
Office of Senator Mark Begich
Pick. Click. Give. - PFD Charitable Contribution
Program
Rasmuson Foundation
Renewable Energy Alaska Project
Rural Local Initiatives Support Corporation
Serve Alaska
Silver Springs Community
Soldotna Methodist Women
Spirit of Youth
Tanana Chiefs Conference
Tok Community Umbrella Corporation
U.S. Corporation for National and Community Service
U.S. Department of Agriculture
U.S. Department of Education
U.S. Department of Energy
U.S. Department of Health and Human Services
U.S. Department of Housing and Urban Development
U.S. Department of Justice
U.S. Department of the Interior
U.S. Environmental Protection Agency
United Way of Anchorage
University of Alaska
USKH - Anchorage
Weidner Properties, LLC
Wells Fargo Bank Alaska
Yukon Kuskokwim Coastal Association
Yukon Kuskokwim Health Corporation
Yupit School District



Kuskokwim River view near Akiak. Photo by Tara Loyd

Rural Alaska Community Action Program, Inc.
www.ruralcap.com